

**Council File No. 21-0600**

**Budget and Finance Committee Discussing the Mayor's  
Proposed Budget for 2021-22**

**Your Budget and Finance Committee reports as follows:**

Your COMMITTEE UNANIMOUSLY RECOMMENDS that the City Council APPROVE the following recommendations from your Budget and Finance Committee, which are submitted as changes to the Mayor's 2021-22 Proposed Budget, for adoption of the City's 2021-22 Budget.

**Summary of the Mayor's Proposed Budget**

The Mayor's Proposed Budget for 2021-22 totals \$11.23B, which is a \$699M (6.6 percent) increase from the 2020-21 Adopted Budget. General Fund revenues for 2021-22 are projected to be \$7.34B, an increase of \$649.2M (9.7 percent) from the 2020-21 Adopted Budget. The impact of the COVID-19 Pandemic has caused massive disruptions to businesses and the economy at large and to sustain the economy and provide support, the federal government provided relief and stimulus funds via the Coronavirus Aid, Relief, and Economic Security (CARES) Act and the American Rescue Plan (ARP) Act. ARP funds will offset the City's current year revenue shortfall and the reduced economy-sensitive revenues anticipated for the 2021-22 Budget.

The Chief Legislative Analyst's (CLA) Overview of the Mayor's 2021-22 Proposed Budget reports the Mayor balances the General Fund budget as follows:

<b>2020-21 Budgeted Revenue .....</b>	<b>\$6,687.34M</b>
<b>2021-22 Revenue Estimate .....</b>	<b><u>\$7,336.50M</u></b>
<b>Total Revenue Change .....</b>	<b>\$649.16M</b>

**2021-22 Expenditures to Maintain 2020-21 Service Levels**

- **Obligatory Expenditure Changes (\$-58.3M)**
  - 2020-21 Employee Compensation Adjustment (\$12.73M)
  - 2021-22 Employee Compensation Adjustment (\$10.48M)
  - Salary Step and Turnover Effect (\$6.92M)
  - Reduction in Police Sworn Salary Costs due to 2020-21 Attrition (\$-72.8M)
  - Deletion of Funding for Resolution Authorities (\$-82.08M)
  - Full Funding for Partially Financed Positions (\$174.44M)
  - Human Resources Benefits (\$-26.22M)
  - Tax and Revenue Anticipation Notes (\$4.13M)
  - Other Employee-Related Costs (\$-5.07M)
  - Deletion of One-Time Salary Funding (\$-3.5M)
  - Deletion of One-Time Expense Funding (\$-180.52M)
  - Restoration of One-Time Expense Reductions (\$21.21M)
  - Restoration of One-Time Salary Reductions (\$0.32M)

- Capital Finance Administration Fund and Other Debt (\$1.47M)
- Charter Mandate Library Funding (\$13.06M)
- Charter Mandate Recreation and Parks Funding (\$24.23M)
- Administrative Code Arts and Cultural Facilities Services Trust Fund (\$-1.23M)
- Special Fund Reimbursements (\$29.4M)
- Appropriations to General Fund Reserves (\$20.1M)
- Unappropriated Balance - Zoo and El Pueblo Revenue Shortfalls (\$-5.63M)
- Other Obligatory Adjustments (\$0.26M)
  
- **Continuation of Existing Services (\$294.18M)**
  - City Clerk – June 2022 Election - Departmental Expenses (\$3.52M)
  - Civil, Human Rights and Equity - Public Outreach, Equity, and Empowerment (\$1.59M)
  - Economic and Workforce Development. - Los Angeles Regional Initiative for Social Enterprise (\$3.00M)
  - Economic and Workforce Development - Day Laborer Services (\$1.10M)
  - Fire - 2016 SAFER Grant (\$8.50M)
  - Fire - 2017 SAFER Grant (\$3.35M)
  - Fire - Advanced Provider Response Units (\$1.56M)
  - Fire - Cannabis Enforcement (\$1.02M)
  - Fire - Constant Staffing Overtime (\$9.04M)
  - Fire - Firefighter Recruit Training (\$8.34M)
  - Fire - Turnout Gear (\$1.28M)
  - General City Purposes - Operation Healthy Streets (\$1.10M)
  - Housing - Funding Realignment for Salaries (\$1.78M)
  - Housing - Proposition HHH Program Staff (\$1.04M)
  - Information Technology Agency - Citywide Fiber Optic Network Replacement (\$3.28M)
  - Information Technology Agency - Human Resources and Payroll Project (\$12.24M)
  - Information Technology Agency - LAPD and LAFD Radio Infrastructure Repairs (\$3.77M)
  - Information Technology Agency - Obsolete Equipment Replacement (\$2.00M)
  - Information Technology Agency - Telecommunications Funding Realignment (\$9.39M)
  - Other Special Purpose Funds - Accessible Housing Fund (\$14.62M)
  - Other Special Purpose Funds - Insurance and Bonds Premium Fund (\$1.00M)
  - Other Special Purpose Funds - Sidewalk Repair Fund (\$8.36M)
  - Personnel - Strategic Workforce Development Task Force (\$1.01M)
  - Police - A Bridge Home Security (\$8.00M)
  - Police - Accumulated Overtime (\$4.77M)
  - Police - Body-Worn Video Camera Program Expense (\$1.00M)
  - Police - Communication System Maintenance (\$2.70M)
  - Police - Los Angeles County Metropolitan Transportation Authority (\$36.49M)
  - Police - Sworn Hiring Plan (\$31.01M)
  - Police - Vehicle Replacements (\$3.95M)
  - PW/Contract Administration - Services to the Los Angeles World Airports (\$2.58M)
  - PW/Sanitation - CARE Team Vehicle Rentals (\$1.52M)
  - PW/Sanitation - Comprehensive Cleaning and Rapid Engagement (\$10.21M)
  - PW/Sanitation - Comprehensive Cleaning and Rapid Engagement Plus (\$13.11M)

- PW/Sanitation - Mobile Hygiene Centers (\$5.86M)
- PW/Street Services - Asset Management and Advanced Planning (\$2.48M)
- PW/Street Services - Dead Tree and Stump Removal (\$1.25M)
- PW/Street Services - Tree Trimming (\$3.69M)
- Transportation - Traffic Safety Fund Realignment (\$3.15M)
- Unappropriated Balance - Census 2020/Redistricting Commission (\$1.50M)
- Unappropriated Balance - Homeless Engagement Teams (\$4.22M)
- Unappropriated Balance - Homeless Engagement Teams (CARE and CARE+) (\$1.96M)
- Unappropriated Balance - Human Resources and Payroll System Contingency (\$1.00M)
- Unappropriated Balance - June 2022 County Election Expenses (\$15.00M)
- Unappropriated Balance - Los Angeles County MTA (\$36.49M)
- Other Continuation of Services (\$0.35M)

**Total Amount Available for New and Increased Services .....\$413.28M**

- **2021-22 Increased Services (\$288.05M)**
  - CTIEP - Municipal Facilities (\$20.23M)
  - CTIEP - Physical Plant (\$31.92M)
  - Econ. and Workforce Dev. - Expansion of LA RISE (\$0.92M)
  - General City Purposes - Additional Homeless Services (\$70.00M)
  - General City Purposes - Congregate Meals for Seniors (\$3.00M)
  - General City Purposes - Council Community Projects (\$1.59M)
  - General City Purposes - COVID-19 Emergency Response (\$75.00M)
  - General City Purposes - Domestic Abuse Response Teams (\$1.00M)
  - General City Purposes - Gang Reduction and Youth Development Office (\$7.05M)
  - General City Purposes - LA's BEST (\$1.00M)
  - General City Purposes - Summer Night Lights (\$4.00M)
  - General City Purposes - Youth Employment Program (\$2.80M)
  - General Services - Library Pressure Washing and Day Porter Services (\$1.54M)
  - Information Technology - Regional Procurement Portal (\$0.70M)
  - Other Special Purpose Funds - Cannabis Regulation Special Fund (\$3.00M)
  - Other Special Purpose Funds - Measure M Local Return Fund (\$5.00M)
  - Police - Latent Print Unit Resources (\$0.59M)
  - PW/Board - CleanLA Program (\$8.79M)
  - PW/Board - Graffiti Abatement Pre-Apprenticeship Job Training (\$1.00M)
  - PW/Board - Graffiti Abatement Strike Teams (\$1.67M)
  - PW/Sanitation - Automated Litter Bins (\$0.64M)
  - PW/Sanitation - CARE Hazardous Waste Removal Services (\$3.40M)
  - PW/Sanitation - CARE+ Expansion (\$3.26M)
  - PW/Street Services - Increased Tree Planting (\$2.16M)
  - Transportation - Curb Asset Management System (\$1.60M)
  - Transportation - LA Al Fresco Program (\$1.92M)
  - Unappropriated Balance - Animal Sterilization Trust Fund (\$1.10M)
  - Unappropriated Balance - Comprehensive Cleaning and Rapid Engagement Teams (\$8.50M)
  - Unappropriated Balance - Reserve for Extraordinary Liability (\$20.00M)

- Unappropriated Balance - Tree Planting (\$2.00M)
- Other Increased Services (\$2.67M)

- **New Services in the 2021-22 Proposed Budget (\$202.19M)**

- Capital Finance Administration - Prepayment of Debt Service (\$13.22M)
- Finance - LATAX Cloud Migration and Technology Enhancements (\$1.00M)
- General City Purposes - Angeleno Connect Program (\$1.00M)
- General City Purposes - Angeleno Corps (\$5.00M)
- General City Purposes - Basic Income Guaranteed: LA Econ. Assistance Pilot (\$24.00M)
- General City Purposes - Business Attraction Plan for Olympics (\$0.50M)
- General City Purposes - CIRCLE: 24/7 Homelessness Crisis Response Pilot (\$3.00M)
- General City Purposes - Digital Inclusion (\$5.00M)
- General City Purposes - Food Rescue in Food Insecure Communities (\$1.00M)
- General City Purposes - Homeless Prevention and Eviction Defense (\$15.00M)
- General City Purposes - LA Optimized (\$2.50M)
- General City Purposes - LA Repair – Peace and Healing Centers (\$2.00M)
- General City Purposes - LA Repair Innovation Fund (\$10.00M)
- General City Purposes - LACERS/LAFPP Audit (\$0.50M)
- General City Purposes - Local Composting, Farmers' Markets and Urban Gardens (\$0.75M)
- General City Purposes - Los Angeles Accessory Dwelling Unit Accelerator (\$2.60M)
- General City Purposes - Marketing for Tourism and Hospitality (\$5.00M)
- General City Purposes - Neighborhood Service Enhancements (\$30.00M)
- General City Purposes - Reparations Commission (\$0.50M)
- General City Purposes - Restaurant and Small Business Recovery (\$25.00M)
- General City Purposes - Student to Student Success Pilot (\$3.50M)
- General City Purposes - Zero Waste Transition Microgrants for Small Restaurants (\$1.00M)
- Personnel - Equity Review Panel (\$0.55M)
- PW/Engineering - Content Knowledge Management System Implementation (\$0.70M)
- PW/Sanitation - Regional Storage Facilities (\$3.03M)
- PW/Street Lighting - Asset Management System (\$1.00M)
- Unappropriated Balance - Self-Contained Breathing Apparatus (\$21.00M)
- Unappropriated Balance - Mental Health Services Support (\$2.20M)
- Unappropriated Balance - Office of Petroleum and Natural Gas (\$0.50M)
- Unappropriated Balance - Public Works Trust Fund Loan Repayment (\$0.97M)
- Unappropriated Balance - Zoo Wi-Fi (\$2.00M)
- Youth Development - Management and Administration (\$0.78M)
- Other New Services (\$17.39M)

**Efficiencies and Separation Incentive Program (\$-76.96M)**

- **Efficiencies of Services in the Proposed 2021-22 Budget (\$-48.26M)**

- Expense Account Reductions (\$-7.74M)
- One-Time Salary Reductions (\$-11.72M)
- Ongoing Salary Reductions (\$-1.62M)
- Police - Sworn Overtime Reductions (\$-20.18M)

- PW/Street Services - Pavement Preservation Reduction (\$-7.00M)
- **2021-22 Separation Incentive Program (\$-28.70M)**
  - Separation Incentive Program - Participant Attrition (\$-65.37M)
  - Separation Incentive Program - Cash Payments (\$42.48M)
  - Separation Incentive Program - Alternative Reductions (\$-5.81M)

**NET SURPLUS/DEFICIT .....\$0**

### **Discussion and Overall Issues in the 2021-22 Proposed Budget**

On April 27, 2021, the CLA submitted a comprehensive Overview of the 2021-22 Proposed Budget to the Budget and Finance Committee (Committee). In her report, the CLA notes that the Proposed Budget is reflective of a City and local economy that is in transition both economically and socially. The CLA report notes that the City will receive \$880.6M in one-time Federal funding from the CARES Act and ARP, with a second ARP payment anticipated in late 2021-22. The CLA report states that without these federal funds, the City would require the use of the full balances of the Budget Stabilization Fund and the Contingency Reserve Account of the Reserve Fund, as well as the issuance of debt for operational expenses to close the current year’s budget gap. The CLA states that these actions would have left the City’s reserves with only \$180M in the Emergency Reserve Account. The report states that a healthy reserve is critical for the City should the City experience another COVID-19 surge resulting in the reversal of business openings, restrictive guidelines as to the expenditure of ARP funds, or any other unforeseen emergency or natural disaster

The CLA’s report notes that the Proposed Budget reflects a City experiencing social upheaval and provides over \$800M to homelessness-related programs, funds numerous new equity and justice initiatives and adds two new City departments: Community Investment for Families and Youth Development. Additionally, the CLA report states that the General City Purposes budget alone provides an additional \$300M for citywide programs, nearly all of which address the needs of the homeless and other vulnerable populations and are aimed at economic recovery with special emphasis on lower income and disadvantaged communities, small or minority-owned businesses and other segments of the population which have historically been subjected to systemic racial and social equity issues.

The 2021-22 Proposed Budget anticipates a \$696.1M Reserve Fund, consisting of a \$201.8M Emergency Reserve and a \$494.4M Contingency Reserve. This equates to 9.49 percent of total General Fund revenues of \$7.34B. The Reserve Fund dropped below the five percent level for the first time in seven years in 2020-21.

Charter Amendment P, approved by the voters in March 2011, requires the establishment of an Emergency Reserve Account that contains no less than 2.75 percent of General Fund receipts and a separate Contingency Reserve Account within the Reserve Fund. Expenditures from the Contingency Reserve Account are limited by Charter Amendment

P. Funding in the Contingency Reserve may be used to cover shortfalls in City revenue or pay for unexpected expenses for programs approved in the current year budget.

The Budget Stabilization Fund (BSF) was created as part of the 2009-10 Adopted Budget to help reduce the impact on services during years of slow revenue growth or declining revenue.

In January 2020, the Council adopted a revised policy for the BSF (C.F. 19-0600-S171). Pursuant to the policy, if growth in the cumulative receipts from the seven major revenue sources exceeds the Average Annual Ongoing Growth Threshold (average ongoing annual growth over the prior 20 years), the Budget must include a deposit into the BSF. In addition, for every one half percent that revenues exceed the Threshold, five percent of the value of that excess revenue must be deposited into the BSF, not to exceed 25 percent of the growth. Similarly, when growth of these receipts falls short of the Average Annual Ongoing Growth Threshold, the Budget may include a withdrawal from the fund in the amount of five percent of the revenue shortfall for each one percent of growth below the Growth Threshold. Pursuant to this policy, the Proposed Budget could have included a transfer of \$2.4M from the BSF; however, a transfer was not proposed.

Beginning on April 27, 2021 and extending over two and one-half weeks, the Budget and Finance Committee held over 48 hours of public hearings to discuss the Mayor's Proposed Budget for 2021-22.

Chair Krekorian opened the budget hearings by outlining what the Committee planned to accomplish over the course of the hearings. The Chair discussed how public listening sessions had been held throughout the City in advance of the budget hearings. The Chair also discussed the unusual nature of the hearings and the challenging nature of the economic impacts of the Pandemic. The Chair stated that the Committee hearings would begin with a presentation from the Mayor followed by public comment and the following day would begin with a presentation from the City Administrative Officer (CAO), followed by the General Managers from each department, the Neighborhood Council Budget Advocates and the City's labor partners, and that public comment would be taken again after departments had all presented.

Over the course of the budget hearings, the Chair and Members of the Budget and Finance Committee discussed various aspects of the Mayor's Proposed Budget, posed a number of questions to staff and requested more detailed reports on additional items, some of which would be addressed after the Committee concluded its review of the Proposed Budget. The CAO responded in writing with 210 memos to the Committee, and the CAO, Mayor, CLA and department staff provided verbal responses to questions asked during the course of the hearings.

To initiate the budget hearings, the Chair asked the Mayor's Office to present an overview of the Mayor's \$11.2B Proposed Budget. The Mayor's Deputy Chief of Staff noted that this budget prioritizes COVID-19 response and recovery efforts, restoration of City services, investments to bolster the City's financial health, funding for equity and justice

efforts, and significant investments in housing and other policies and programs to address homelessness within the City.

The Mayor's Office then presented an overview of the Proposed Budget's investments in capital and infrastructure, which included technology as a standalone category for the first year, and included investments in sidewalk repair, tree planting, Vision Zero and other traffic safety improvements, and street repair and maintenance work. The presentation included a discussion of the Budget's investments in services to promote equity and justice, including a guaranteed basic income pilot, apprenticeship and job training opportunities, peace and healing centers, investment in the Department of Cannabis Regulation's Social Equity Program, and the Therapeutic and Unarmed Response for Neighborhoods model. The Mayor's Office also discussed the uncertainty of the future of the Pandemic and its economic risks and future spending costs to sustain newly-created programs and fund cost-of-living adjustments, which were deferred in Fiscal Year 2020-21.

The Committee members asked the Mayor's Deputy Chief of Staff about the need for a robust amount of reserves and about the budgetary impacts of utilizing one-time revenues for services and programs that will likely continue into future fiscal years. The Committee members also asked a number of questions about the Proposed Budget focusing on issues related to resources committed to addressing homelessness, efforts to assist residents and businesses in recovering from the Pandemic, and infrastructure investment.

The CAO then presented an overview of the Proposed Budget. The CAO noted that the Budget for Fiscal Year 2020-21 had been developed at the onset of the COVID-19 Pandemic and had assumed that Safer at Home orders and economic restrictions would be lifted after three months. Consequently, the 2020-21 Budget had a \$544M shortfall, which the City addressed through various budget balancing actions, including spending reductions, a hiring freeze, the Separation Incentive Program (SIP), capital project deferrals, cost containment reviews, deficit borrowing, cost-of-living adjustment deferrals, and federal relief funds. The CAO expects a continued recovery from the Pandemic-driven recession, but expressed concern over the economically-sensitive nature of City revenues, which depend upon a robust and sustained recovery and assume that no new shutdown or quarantine orders are issued. The anticipated receipt of federal ARP funds will allow the City to close Fiscal Year 2020-21 without deficit borrowing for operating costs and depleting the City reserves.

The CAO stated that the Proposed Budget does not comply with all of the City's Financial Policies. While the Proposed Budget does comply with Reserve Fund, BSF, capital and infrastructure investment, and debt servicing policies, it does not comply with the policy to only use one-time revenue on one-time expenditures. The CAO emphasized the need for healthy reserves due to the reliance on one-time revenues and economic uncertainties. The CAO then discussed the Four-Year Budget outlook, which projects budget gaps in the next two fiscal years followed by two years of surplus. The CAO stated that this outlook does not take into account any potential additional increases in City services or changes in employee compensation.

The Committee members then asked the CAO a number of questions, focusing on the impacts of the SIP on City services and department staffing and hiring and revenue projections in the Proposed Budget, including the CAO's methodology and how the City's economic projections compare to other public agencies' budgeting projections.

#### Budget and Finance Committee Hearings

On April 28, 2021, City Departments and members of the public began testifying before the Committee on all aspects of the 2021-22 Proposed Budget.

The Director of the Office of Finance began her presentation by informing the Committee that Finance was satisfied with its funding in the 2021-22 Proposed Budget and was not requesting any changes. The Director noted that the Office had lost valuable institutional knowledge due to the SIP, but had worked with the Mayor's Office to protect critical and revenue-generating positions. The Committee discussed costs regarding the LATAX system, the City's tax collection system, compared to parallel off-the-shelf systems and funding provided in the Proposed Budget to transition LATAX from old servers. The Committee also discussed the Pandemic's impact on cash handling procedures for cannabis receipts and ways to make these procedures more efficient.

The City Attorney's Chief of Staff reported on the Office of the City Attorney's vacancy rate and requested additional funding to increase staffing in order to sustain the Office's current workload. Members asked various questions about the shortfall of staff, and the consequences should additional funding not be provided in the 2021-22 Budget. The Chief of Staff noted the civil litigation unit as the most urgent unit in need of additional support and that the Office has had to redirect resources to units experiencing higher than usual workloads, which has negatively impacted less time-sensitive operational issues including environmental document review, contracts, leases and ordinances. The Committee also discussed the recent increase in cannabis enforcement and litigation and anticipated workload as courts reopen. The Committee Chair inquired about funding for liability claims, and the Chief of Staff stated that the provided funding should be sufficient.

The Chief Deputy Controller presented on behalf of the City Controller. The Chief Deputy Controller began her presentation with a discussion on the budget requests in their letter to the Committee. The Committee discussed the Controller's request for a Special Investigator position for the Fraud, Waste, and Abuse Division. The Committee also discussed the issues related to the average amount of fraud claims that the Controller receives and cost savings that have arisen from the investigation of these fraud claims. Additionally, the Committee also asked about the status regarding several projects, including the Human Resources and Payroll (HRP) Project, financial and performance audits of City programs and departments, and the Special Fund Reconciliation Analysis.

The Executive Director of the Ethics Commission provided an overview of the budget requests included in the Commission's letter. The Committee discussed the campaign finance audit backlogs and the resources and staffing required to address this backlog. The Committee also discussed resources needed to aid with developer contribution ban compliance and to ensure the program can be implemented within existing deadlines.



The General Manager of the Personnel Department noted that she was grateful for the investments made to further their work on workplace equity, continue Anytime/Anywhere Testing, and continue moving toward paperless personnel folders. The General Manager stated that the loss of positions due to the SIP will make it difficult to meet increased demand from departments to fill positions as the hiring freeze is lifted. The Members inquired about the Targeted Local Hire Program, the Bridge to Jobs Program, workplace equity initiatives, the Disaster Service Workers Program, and the need to hire qualified public safety candidates that reflect the City's diversity. The Committee also discussed the volume of Equal Employment Opportunity (EEO) complaints and workers' compensation claims received by the Department and the Department stated that there has been a 240 percent increase in the number of EEO complaints received since the creation of My Voice LA. The Department anticipated a further increase in EEO complaints as other initiatives, including implicit bias training, are implemented, and emphasized the need for staffing to handle these complaints and workers' compensation claims.

The General Manager of the Emergency Management Department (EMD) began his hearing by providing an overview of EMD's work during the previous year and the impacts that SIP has had on EMD's operations. The General Manager noted that his Department has lost three positions and requested that those be restored to avoid impacts on departmental operations. The Committee then asked the General Manager questions on a number of topics, including NotifyLA, the Department's partnerships with nonprofits and volunteers, how often updates to the Emergency Operations Center are made, and emergency preparedness efforts.

The Executive Director of the Convention and Tourism Development Department expressed satisfaction with the funding in the Proposed Budget. The Committee asked the Department about the status of the Convention Center, particularly with regard to the impact of the COVID-19 Pandemic, and how the tourism industry as a whole has been impacted by the Pandemic over the last year.

The General Manager of the Department of Transportation expressed concern about the impacts of the SIP on the Department's priorities. She stated that, although the Proposed Budget would restore many positions and provide funding for key programs, a number of deleted positions oversaw important projects. The Committee requested additional information on specific programmatic impacts, including positions that are associated with time-sensitive, grant-funded projects and those that support direct City services. The Committee asked for updates on the implementation of new DASH services, as well as a transit service analysis to complement the Los Angeles County Metropolitan Transportation Authority's (Metro) NextGen Plan to realign the bus system. The Committee noted inadequate parking enforcement levels across the City and potential service inequities in underserved areas. The Committee also requested reports of the following: the status of the Mobility Investment Program, staffing levels necessary to support Metro's regional projects, funding to continue design of the second round of Complete Streets projects, the cost to increase the proposed Measure M allocations for bicycle and pedestrian projects to be consistent with Council policy, potential efficiencies

in coordinating the Curb Asset Management System with similar systems in other departments, and the cause of projected service reductions at district offices.

The Chair began the Committee's discussion of the Police Department's (LAPD) Proposed Budget by noting that the previous year was highly unique and merited a more thorough review of the LAPD's budget. The Chief then came forward, and began his presentation by providing an overview of his Department's work in 2020 and the recent results of a survey by Loyola Marymount University that showed strong support for community policing. The Chief noted that 2020 saw the continued decline in Part I Crime, but that there was also a significant increase in shootings and homicides. The Chief noted that traffic safety increased during 2020, though some of that decrease is probably a result of the Pandemic and that the City is starting to see increases in traffic fatalities above pre-pandemic levels. The Chief also discussed 911 call response and the increased ability of LAPD to implement alternatives to dispatching sworn officers to some radio calls, including the Didi Hirsch Mental Health Pilot Program, which has been successful. The Chief then went over LAPD response times, the reduction in salaries and personnel in the Department, Sworn Overtime, and the overall out-of-service rates for LAPD's Black and White vehicles.

After the Chief completed his presentation, members of the Committee asked him a number of questions related to LAPD operations and the Proposed Budget. Topics discussed included the funding for overtime around A Bridge Home sites, the Department's youth programs, the historic out-of-service rate for Police vehicles, and traffic enforcement. Members also asked a number of questions related to the Department's work with the County Department of Mental Health and LAPD's response to calls with a mental health component. Further, the Committee asked a number of questions about illegal cannabis enforcement, and how prior cannabis use by police officer candidates impacts their chances of being hired. Finally, the Committee touched on risk management in the Department and the continued need for LAPD to reduce the number of claims made by LAPD employees.

The General Manager of the Economic and Workforce Development Department (EWDD) began the Department's hearing by conveying appreciation for the funding in the Proposed Budget to carry out current, expanded, and newly-proposed programs. The General Manager also noted a need for adequate resources, including the reinstatement of four positions. The Committee thanked EWDD for the Department's work to support businesses during difficult times and asked about the proposed expansion of programs, including the LA RISE and the Day Laborer Center Programs. The Committee also discussed the role of the Work Source Centers in the Street Vending Program and the need to support programs that facilitate access to healthy food options in food deserts.

The General Manager then responded to member inquiries regarding new initiatives, including the Angeleno Corps and the Student to Student Success Pilot, the LA Optimized Program, which would support small minority- and women-owned businesses, and the Restaurant and Small Business Recovery Program. The Committee continued its discussion with the General Manager on a wide-range of issues, including the need to expend redevelopment excess non-housing bond proceeds by the State deadline, the

Department's efforts to accommodate persons with disabilities, securing new State and federal funds, and the resources needed to support economic development initiatives and increase Department capacity.

The Fire Chief then came before the Committee to discuss his Department's budget. The Chief opened with a statement and thanked the Committee and Council for its continued support. The Chief then went over the requests for additional resources outlined in the Department's letter to the Committee.

The Committee asked a number of questions about the needs of the Department and items in the Proposed Budget, including funding in the Unappropriated Balance for the purchase of Self Contained Breathing Apparatus. The Committee discussed the upcoming therapeutic van pilot program with the County Department of Mental Health, wildfire preparedness, illegal cannabis enforcement, and issues around Fire inspection backlogs and the staffing needed to reduce this backlog. The Committee also discussed the LAFD's cadet training, efforts to increase diversity, and types of emergency calls to which the Department most often responds.

During her presentation to the Committee, the Executive Director of the Department of Cannabis Regulation highlighted the Department's accomplishments, including continued funding and success of its Business, Licensing and Compliance Technical Assistance Program, and the increased cannabis-related business tax receipts. The Committee expressed concern regarding enforcement against unlicensed cannabis businesses and asked the Department whether license fees can be allocated and used by other City departments for enforcement. The Department indicated that license fees cannot be used for enforcement against unlicensed businesses and noted that there is a need for funding for coordinated enforcement activities with City departments, as departments have had to reallocate staffing and resources for these purposes. The Committee also asked questions concerning the number of unlicensed cannabis businesses currently operating in the City, case management of complaints from the public, and coordination between City departments involved with cannabis issues.

The Committee asked questions related to the backlog of both Social Equity and non-Social Equity applications for licenses in the City and the Department's anticipated timeline for the issuance of these licenses. The Committee then discussed the Department's issuance of grant funding for Social Equity applicants and expressed interest in using cannabis-related business tax receipts for community and youth development programs.

During the Department of City Planning's presentation, the Director of City Planning highlighted their goals for the upcoming fiscal year, which include racial justice efforts, addressing the climate crisis, economic vitality and helping all Angelenos. The Director provided a brief overview of the Department's additional budget requests outlined in his letter to the Committee. The Committee and Department discussed several key issues, including Planning's home sharing enforcement activities and its coordination with other City departments, planning updates related to the Southwest Valley, the impacts of telecommuting, coordination with the Ethics Commission on the Developer Contribution

Ban, the Regional Housing Needs Assessment, and the Historic Preservation Overlay Zone Technical Assistance Program. The Committee also discussed issues concerning the Department's staffing and resource needs in several key areas, including the Major Projects section, affordable housing projects, homelessness-related projects, climate change, the Transit Oriented Communities Program, and the need for increased resources at the South LA Development Services Center.

The General Manager of the Department of Building and Safety began his presentation on the Proposed Budget by highlighting some of the Department's efforts in managing the impacts of the COVID-19 Pandemic. The Department noted a significant drop in revenue over 2020-21 due to a decline in service requests, but noted that monthly revenue was now increasing rapidly, indicating a recovery. The General Manager described the state of the Department's Plan Check, Inspection, and Code Enforcement bureaus and how they have been impacted by the Pandemic, highlighting how they are streamlining their processes and transactions to be online. The Committee asked about the Department's request for a new Public Information Director position and the work that this position is intended to manage. The Committee discussed the Department's pursuit of expanding its online presence and processes, the geographical distribution of inspectors, and how the Department is working to expedite small-scale tenant-improvement projects around the City.

The General Manager of the Department of Recreation and Parks (RAP) provided an overview on the proposed budget for RAP. The General Manager described efforts by the Department to assist with homelessness response during the COVID-19 Pandemic and the return to normal operations. The Committee discussed the impact of the SIP on staffing, as well as the Department's ability to utilize the Targeted Local Hire Program to fill staffing positions. The Committee also discussed the potential risk of insufficient staffing capacity to implement grant programs. The Committee then asked questions about the status of park maintenance, the Summer Night Lights Program, park rangers, and the environmental staff currently employed by RAP.

The General Manager of the Department of Aging discussed the increased scale of Aging programs due to the COVID-19 Pandemic and the Department's coordination with the County to deliver services to the senior population affected by the Pandemic. The General Manager stated that the Department had to redesign entire service models to accommodate the needs of the programs. The meal service delivery program scaled up from 1.3 million meals a year to 8.6 million meals a year. The General Manager then described the requests listed in the Departmental letter, which include restoration of three grant-funded positions to ensure that seniors are safe and vaccinated and continue receiving lifesaving services. The Committee acknowledged the great work being done by the Department and how it has served some of the most vulnerable people in the City during the ongoing Pandemic, especially through the meals program. The Committee also discussed mobility concerns for senior populations and asked the Department to work with Department of Transportation to identify critical areas and funding sources to address these issues.

The General Manager of Department on Disability provided an overview of the requests in their letter to the Committee. The Committee then discussed the Department's role in providing vaccine access to people with disabilities and the General Manager stated that the City has been ensuring that vaccines are accessible to this vulnerable population. The Committee further discussed the intersection of disability and homelessness and the staffing and resources needed to address this issue. The Committee then discussed the Blue Curb Program and the Department's efforts in eliminating any program backlogs, the abuse of disability placards and strategies to combat this abuse, and the need to ensure that City programs and physical spaces are accessible as mandated by the conditions attached to federal funding.

The President of the Board of Public Works provided an overview of the various requests in his department letter. The Committee discussed a number of items included in the Board's Proposed Budget including the new CleanLA program, pre-apprenticeship opportunities, the graffiti abatement program and the Workforce Equity Development project. The Committee also discussed the Board's requests for an oil well oversight pilot program, additional accounting and analyst staff support, and a new internal grants unit.

The Director of the Bureau of Contract Administration discussed the role of inspectors in permit and construction review for projects throughout the City and thanked Bureau staff for their continued service throughout the past year. Members of the Committee inquired about minimum wage enforcement, the average time it takes the Bureau to handle cases, workload impacts related to the SIP, coordination with other investigative agencies, and the status of the Small Business Academy.

The Director of the Bureau of Street Lighting discussed the continued need for additional resources to address copper wire and power theft incidents throughout the City and requested additional resources to expand internet access to more residents. The Committee then discussed the deployment of additional electrical vehicle charging stations, co-location fees and other Bureau revenue sources, the development of a new asset management system, the status of the High Voltage Conversion Program, and methods to close the digital divide and to better protect and maintain street lighting infrastructure.

The City Engineer began the Bureau of Engineering's hearing by detailing how over 80 percent of the Bureau's projects currently in design or construction are located within low-income areas of the City. The City Engineer also stated that a top priority for the Bureau is to fill vacancies and they look forward to future federal investment in public infrastructure. The Committee discussed whether the Bureau had sufficient staffing and resources to conduct the increased work funded for the Sidewalk Repair Program included in the Proposed Budget. Members also inquired about the status of ongoing projects including tunnel closures, Measure W-funded projects, the LA River Bike Path, and the Slauson Connect project.

The Director of the Bureau of Street Services presented an overview of the Bureau's priorities including expanding the City's tree canopy, deploying more shade structures throughout the City, and launching the new Street Transit Amenities Program which will

replace the current Coordinated Street Furniture Program. The Committee discussed the use of Targeted Local Hire by the Bureau and potential revisions to Bureau hiring processes to expand employment equity. The Committee also discussed ongoing and increased funding for various Street Services programs including tree trimming, planting, and maintenance, the Sidewalk Vending Program and potential revisions to the vending permit fee structure, and the Cool Neighborhoods program. Members inquired about the status of street sweeping activities and the resources needed to expand sweeping to disadvantaged neighborhoods not currently being serviced.

The Chair began the hearings for the proposed Community Investment for Families Department (CIFD) and the Youth Development Department by noting that the City Council has not yet made policy decisions on the structure and functions of the Departments. The Committee then began its discussion of the new CIFD with staff from the Mayor's Office and the Housing and Community Investment Department (HCID). The Deputy Mayor stated that the proposed goals of the Department include supporting the City's poverty reduction objectives and enhancing economic resilience for low-income families. The Department will also manage grant and City funds to support the City's most vulnerable residents through existing programs and new initiatives. The Proposed Budget tasks the Department with administering programs that are currently located within HCID including the FamilySource Centers, Domestic Violence and Human Trafficking Centers, Children's Saving Accounts, homelessness prevention, and the Consolidated Plan. New initiatives include improving access to financial literacy, child care services, and a Guaranteed Basic Income pilot. The proposal includes 71 positions for CIFD, with 50 of these positions transferring from HCID to support community investment programs that were previously administered by the Consolidated Planning and Program Operations division of HCID. The Committee expressed concern that the Department may lack adequate resources to ensure service continuity during the transition of these programs to a new department. The Committee further requested confirmation that the Department would have sufficient resources to staff certain programs, including the Solid Ground Program and the Guaranteed Basic Income Program.

The Committee then discussed the proposed Youth Development Department with staff from the Mayor's Office. This Department is expected to develop a roadmap establishing goals, metrics, and standards for youth programming across all City departments, assist with coordination of youth services Citywide, provide a platform for youth voices to drive policy related to youth development and violence prevention, and work with community-based organizations to apply for grant funding for youth programs. The Proposed Budget includes eight positions with few programmatic responsibilities until the Council provides policy direction for the further development of the Department. The Committee requested estimated costs to implement the recommendations of the Youth Development Task Force's January 2021 report.

The General Manager of HCID then came forward and described the range of emergency services that the Department offered this year to assist those affected by the Pandemic, including the Angeleno Card and the Rental Relief Program. The General Manager discussed the successful outcomes of the Proposition HHH Permanent Supportive Housing

Loan Program (PSHLP) and increased compliance with accessibility standards. HCID also discussed its budget requests associated with the transfer of certain functions to CIFD.

The Department answered questions related to developing policies around homelessness, oversight of contracts with the Los Angeles Homelessness Services Authority (LAHSA) and related issues, creating opportunities for new developers, the costs associated with goals of the Regional Housing Needs Assessment (RHNA), and innovative efforts to expedite and decrease the cost of developing affordable housing. The Committee also discussed the potential purchase of certain properties along the 710 corridor for affordable housing, the roles and responsibilities of executive positions that address homelessness across departments, technical resources needed to upgrade the rental portal to include Renters' Rights and other information, as well as the resources needed to develop a robust affordable housing preservation strategy and to expand the Handyworker Program to assist more seniors.

The Executive Director of LAHSA started her presentation by informing the Committee that in the last year LAHSA was able to open 5,300 interim and permanent supportive housing units for the City's Roadmap Plan, move nearly 1,000 people into permanent housing, and house 8,000 people through Project Roomkey, which was the fastest scale up of an interim housing system LAHSA has ever seen. LAHSA also launched six public-facing data dashboards that provide real-time occupancy and demographic data on specific programs, such as A Bridge Home and the Winter Shelter Program. The Executive Director also discussed LAHSA's outreach efforts throughout the current year and the Authority's request for funding for additional outreach teams.

The Committee then inquired about ways to hold service providers responsible for delivering contracted services, the feasibility of restructuring LAHSA outreach team funding, the status of the Rapid Re-Housing expenditure and efforts to provide more regional storage services. The Committee also discussed the feasibility of funding separate City-run outreach teams independent of LAHSA, the resources needed to increase service provider capacity for multiple housing programs, and the various sources of funding that LAHSA receives through the City.

During the discussion with LAHSA, the Committee also posed questions to the Housing Authority of the City of Los Angeles. The Committee discussed if there would be a significant increase in Section 8 vouchers that the City would be receiving and the importance of having a system in place if such an increase occurred so that vouchers could immediately be utilized. The Committee inquired about the status of Pueblo Del Rio renovations and if there were any plans for renovation of Avalon Gardens. The Committee requested a report for recommendations to ensure landlords are not discriminating against Section 8 voucher holders. Additionally, the Committee requested a report on all federal housing vouchers the City receives with a plan for distribution.

The Bureau of Sanitation began their hearing by providing an overview of the budget requests in their letter including two positions to support their Livability Services Division and additional funding for the purchase of vehicles to support CARE+ teams and the

Regional Storage Program. The Bureau also gave a presentation covering various services that are continued or enhanced in the Proposed Budget, including A Bridge Home Cleaning Zone services, Citywide CARE+ cleanups, Mobile Hygiene services, and increased deployment of automated litter bins and green wire baskets.

The Committee discussed the Bureau's Regional Storage Program and emphasized the need to efficiently document and manage inventory while also ensuring accessibility to any stored items for all residents across the City. The Committee also discussed whether there is sufficient staffing to service the existing and expanded deployment of trash receptacles, the cost efficiency of purchasing rather than leasing CARE+ vehicles, and what additional resources would be necessary to increase the frequency of CARE and CARE+ cleanings throughout the City.

The City Librarian began the discussion of his Department's proposed budget by describing the use of Measure L revenues to expand the Library's catalogue of books, ebooks, and other digital content. The City Librarian also described Digital Equity efforts taken during the Pandemic. The City Librarian then provided a summary of the Library's lesser-known services such as the New Americans Program, immigration services, and citizenship assistance. The Committee asked questions regarding the impact of the Pandemic, online services, licensing fees, and the Library Experience Office.

The General Manager of the Information Technology Agency (ITA) provided an overview of ITA's efforts to set up 18,000 City employees to work from home, engage the public through remote City Council meetings, develop the City's first application for COVID-19 testing, and to develop a rent relief application, which was used to help over 49,000 families. The Committee discussed several topics, including ITA's request to reinstate key positions, the importance of cybersecurity, the increase in costs incurred by the Department as a result of the Pandemic, and the need for a strategic plan in reviewing all of the legacy systems. The General Manager discussed the Department's staffing levels from 2008 to the current year, the impacts of the SIP on ITA staffing, noting that the current staffing level makes it difficult to keep up with the demand for services. The General Manager stated that this makes the City vulnerable to network outages, public safety communications failures, and data breaches. According to the General Manager, there has been a 600 percent increase in email phishing attempts, a 60 percent increase in intrusion attempts over the previous three months, and approximately 800 million unauthorized attempts per day to access City systems.

During her presentation to the Committee, the City Clerk highlighted the Office's accomplishments from the current year, including the implementation of the new Legislative Management System, vote-by-mail elections for Neighborhood Councils, and the Office's participation in the November 2020 General Election. The City Clerk then provided an overview of the Office's additional budget requests, included in her letter to the Committee. The City Clerk highlighted concerns related to the loss of staff arising from the SIP, the need for additional staff through 120-day contracts, and the Business Improvement District Trust Fund. The Committee asked about Business Improvement Districts and related staffing needs, ballot drop-off boxes for the November 2020 Election,



cost estimates for the June 2022 election expenses, Neighborhood Council elections, the funding allocation for the Business Improvement District Trust Fund, and the reimbursement of election costs from the Los Angeles Unified School District. The Committee also discussed the Department's role in the administration and oversight of City contracts and the need for increased accountability for these contracts.

The General Manager of General Services Department (GSD) started his presentation by discussing the impact of the SIP on GSD and the need for hiring to maintain services. The General Manager also noted that if Project Roomkey is extended beyond September 2021, the Department would require additional resources to continue their work for the Program. The General Manager also requested funding to maintain the new LAPD evidence warehouse, which was not funded in the Proposed Budget. The Committee inquired about the Department's custodial and real estate division staffing levels, GSD's role in supporting new Sanitation CARE/CARE+ teams and regional storage facilities, and efforts to reduce the City's plastic use. The Committee also discussed exclusive purchasing contracts and how to realize more cost efficiencies in City purchasing.

The General Manager of El Pueblo provided an overview of the Pandemic's impact on the Department and Olvera Street merchants, who rely heavily on tourism and events for revenue. According to the General Manager, no rent had been collected from merchants since March 2020. The Committee discussed El Pueblo's digital events, including ones for Dia de Los Muertos and El Grito. The Committee asked questions about the need for a Public Address system, the possibility of establishing a payment plan for merchants, and the costs to develop a robust marketing and branding strategy for El Pueblo.

The General Manager of the Department of Cultural Affairs (DCA) began by stating how pleased she was with the Proposed Budget's investments in arts, culture, and creativity. According to the General Manager, the City has one of the largest youth arts programs serving over 500,000 families and youth annually through after-school and summer programs. The Department explained that their vacancy rate was now 40 percent because of the SIP. As a result of such a high vacancy rate, the General Manager requested to retain position authorities to ensure DCA can backfill positions lost due to the SIP. The Committee discussed a number of other issues, including mural restorations, the need for a Director at the Canoga Arts Center, and processes by which the Department can work towards reaching new artists through the grants program.

The General Manager of Zoo Department provided an overview of the requests made in her Department's letter to the Committee. The Committee and General Manager discussed the impacts of the Pandemic on Zoo operations and revenue, and the Committee asked questions about the effect of the SIP on the Zoo. The Committee also questioned the General Manager about potential budgetary impact of a new revenue sharing agreement with the Greater Los Angeles Zoo Association (GLAZA). The Committee then discussed the effects of COVID-19 on animal welfare, including the possibility of vaccinations for vulnerable species and the loss of animal welfare staff to the SIP.

The Department of Neighborhood Empowerment began their presentation on the Proposed Budget by requesting additional support for various programs and trainings the Department would like to implement with Neighborhood Councils. The Committee inquired about the performance of Neighborhood Council elections, including the continued use of mail-in ballots and other departments' roles in supporting these elections. The Committee also asked about a number of other topics, including youth engagement with Neighborhood Councils, the distribution of resources and staff among existing Neighborhood Councils, the creation of new Neighborhood Councils and efforts to ensure that Neighborhood Councils utilize all of their available funding.

The Executive Director of the Civil, Human Rights and Equity Department briefly provided an overview of the challenges being addressed by the Department including an increase in hate crimes against Asian American and Pacific Islander (AAPI) and transgender communities. The Executive Director stated that the Department is working with various other departments to address the recent increase in discrimination and hate crimes. The Executive Director also provided details on the Department's request for staffing to support the Investigation Enforcement Division, which has already received more than 200 discrimination complaints, in large part relating to employment and private commerce. The Committee asked questions regarding immigration assistance, the LA Repair program, the enforcement of the discrimination ordinance, and cooperation with community organizations and other agencies in response to the rise in hate crimes.

The General Manager of the Department of Animal Services provided an overview of the service impacts and potential safety concerns due to lower staffing resources. The impacts of the SIP on Department staffing levels were highlighted, notably the reduction for Animal License Canvassers, which affects Department revenue collection capacity. The General Manager and staff provided a summary of the programs being offered by the Department at the moment, discussing the Department's use of Targeted Local Hire and emphasizing the need for additional funding for the Animal Sterilization Trust Fund. The Committee discussed the Cat Spay-and-Neuter program, services for pets of unhoused residents, and the status of various Department programs during the Pandemic.

The Neighborhood Council Budget Advocates then made their presentation on the Proposed Budget, which addressed a wide range of issues including the pursuit of environmental justice, maintaining and repairing infrastructure, the need for affordable housing, and the impact of the SIP on City services and resources. The Budget Advocates expressed concern that the Proposed Budget may rely on overly optimistic economic recovery projections and emphasized the need for robust reserves for future economic downturns. Members echoed the Budget Advocates' concerns about future economic uncertainty and the need for healthy reserves in the wake of the COVID-19 Pandemic. The Committee thanked the Budget Advocates for their work and discussed the role of Neighborhood Councils and the Budget Advocates in the City's Budget process.

The Coalition of City Unions (Coalition) then came forward to make their presentation on the Mayor's Proposed Budget. The Coalition discussed the fiscal benefits to the City provided by the SIP and how one-time revenues from the ARP will help spur an economic

recovery. Discussion included expanding the Targeted Local Hire and apprenticeship programs, and providing improved benefits to part-time employees. The Committee discussed the various issues raised by the Coalition, emphasized the role the City workforce played in responding to the Pandemic, and thanked the Coalition for their participation, highlighting their role in the Targeted Local Hire program.

The Ratepayer Advocate expressed satisfaction with the funding and staffing provided to the Office of Public Accountability (OPA). The Ratepayer Advocate requested continued exemption from furloughs, hiring freezes, contracting controls, and similar restrictions placed upon other City offices and departments. The Committee discussed how the Mayor's request of the Department of Water and Power to halt utility shut-offs during the Pandemic had impacted constituents and the OPA's role in the City's commitment to converting to a 100 percent renewable energy model.

The City Administrative Officer began the hearing for his Office with an outline of changes in the Proposed Budget for the Office, including new positions needed for labor relations and grant management of anticipated federal grants. The Committee briefly discussed the position requested for labor relations.

The CAO then presented technical amendments to the General City Purposes (GCP) fund. The Chair noted the unusual number of large items within the GCP and proposed relocating programs that have yet to be defined by the Council from the GCP to the Unappropriated Balance (UB) pending policy development. The Committee discussed a number of programs within the GCP, including \$75M allocated to the COVID-19 Emergency Response, focusing on the controls in place on spending and the City Council's oversight role.

The CAO then provided an overview of the Reserve Fund, noting that the proposed Reserve Fund balance on July 1, 2021 will be approximately \$696M, which is an unprecedented 9.49 percent of General Fund receipts. The CAO explained that the Proposed Budget assumes flexibility in the allowable ARP funding uses and warned that should flexibility not be provided, there would be a need to make up a current year-end shortfall of approximately \$544M, reducing the July 1, 2021 balance. The Committee also discussed the timing of the ARP funds' delivery to the City. Additionally, it was noted that there is a projected deficit of approximately \$140M for the 2022-23 Fiscal Year due to various obligations, including the costs of the deferred cost-of-living adjustments that will need to be addressed.

After the CAO presented the Proposed Budget's recommendations for funding in the UB, the Committee discussed the basis for the \$3M allocation for research, design, and implementation of the Basic Income Guaranteed Program and whether other potential funding sources could support the program. The Committee also discussed the allocations for Mental Health Services Support and Self-Contained Breathing Apparatus for the Fire Department.

The CAO then provided an overview of the City's Municipal Improvement Corporation of Los Angeles (MICLA) program, through which the City issues non-voter approved debt. The Proposed Budget recommends a \$254M allocation for debt service payments on previously approved MICLA issuances, which is \$14M more than last year. The CAO noted that the increase is primarily driven by the restoration of one-time reductions from 2020-21 and one-time funding to pay off outstanding bonds and MICLA commercial paper notes. The CAO stated that \$228.2M in MICLA financing is included in the Proposed Budget for capital equipment and improvements to real property. The Committee asked whether ARP funds could be used for capital improvements. The Committee requested a report on deferred capital equipment projects in 2020-21.

The CAO then provided a brief overview of the Capital and Technology Improvement Expenditure Program (CTIEP) and explained that the program is divided into four categories: Physical Plant, Clean Water, Municipal Facilities, and Technology. The total budget for CTIEP for 2021-22 is \$459.6M. The CAO noted that this is the first year where technology projects are included in the CTIEP. In order to be included in the CTIEP, technology projects need to be tied to infrastructure improvements in the City and must cost no less than \$1M. The Committee had requests for reports on various issues within the CTIEP, including an assessment of the City's technology infrastructure needs, the methodology used for capital infrastructure needs, potential funding sources for ADA ramps for the 7<sup>th</sup> Street Streetscape Project, funding for the environmental impact report for the Arts District 6<sup>th</sup> Street Metro stop, and an update on the Van Nuys Civic Center Security Improvements.

The CAO noted that the City will be issuing Tax and Revenue Anticipation Notes (TRAN) of approximately \$1.3B. The CAO stated that the TRAN debt service payments represent the principal and interest payments to prepay the City's pension obligation for sworn and civilian employees. The CAO then stated that through the issuance of TRAN, the City will receive approximately \$28M in net savings. The Committee asked the CAO about the need for increased TRAN cash flow financing throughout the upcoming fiscal year, as ARP funding is expected to come in late 2021-22. The CAO informed the Committee that the City will be issuing \$750M to address the cash flow issue, an increase of \$200M from 2020-21.

The CAO then provided an overview of Exhibit H, which includes instructions for the formation of the new Youth Department and Community Investment for Families Department. The CAO also presented a technical correction to Exhibit H to include an authorization for the Controller to transfer funds from the Motion Picture Coordination Fund to GSD; this authorization is typically included within Exhibit H on an annual basis and was inadvertently omitted from the 2021-22 Proposed Budget. The Committee discussed the status of a sign program agreement with Metro, the two new departments, and the cable franchise fee.

The CAO provided a brief overview of the funding to address homelessness included in the Proposed Budget. The Committee asked for further information on the various funding sources, including grants, as well as when and how those funds would be received.

The General Manager of the Los Angeles City Employees' Retirement System (LACERS) gave an update to the Committee on LACERS' shift to a remote workforce and a new website with a web portal for retirement applications. The Department discussed how the three SIPs have led to significant retirements for LACERS to process. LACERS stated that the market has done extremely well since last year following a decrease in value of assets prior to the current year. LACERS also reported increased mortality in the number of active and retired members due to the COVID-19 Pandemic. The Committee asked how the City's assumed rate of return compares to other public plans and the General Manager responded that City's rate of return is comparable to peer plans in the State. The Committee and LACERS also discussed efforts to increase workforce diversity and diversity in LACERS' investments. The Committee asked the General Manager what role the City Council has in determining LACERS' assumed rate of return. The General Manager responded that the Council does not have a role.

The Los Angeles Fire and Police Pension Funds' (LAFPP) General Manager provided an overview of fund asset performance, expected expenditures, membership data, and other metrics related to LAFPP operations. The General Manager discussed planned 2021-2022 initiatives, including enhanced customer care and stakeholder relations, operational improvements, and transitioning to a permanently mobile workforce. The Committee asked how investment strategies are developed and evaluated and asked about LAFPP's efforts to increase the diversity of fund managers LAFPP engages with and employs.

After completion of the department hearings, the Committee considered 210 memos prepared by the CAO, which addressed questions raised by the Committee throughout the hearings. The Committee members discussed the recommendations in the CAO memos, outlined their funding priorities, and instructed the CLA to report back with recommendations to amend the Proposed Budget.

### **Budget and Finance Committee Recommendations**

On May 14, 2021, the CLA presented to your Budget and Finance Committee a report outlining recommended changes to the Mayor's Proposed Budget for 2021-22. The proposed changes were in response to discussions during budget hearings, letters received from departments and Councilmembers, CAO memos, specific directions from the Committee and instructions to the CLA's Office to evaluate areas of concern and provide recommendations to address those issues.

The CLA reported that while it appears the City is on the road to economic recovery, the recommendations in her report strike a balance between restoring important City services with the uncertainties of the upcoming year. The CLA noted that the Proposed Budget recognizes and programs anticipated ARP funds of \$1.3B; however, on May 10, 2021, the U.S. Department of Treasury announced a modification to the allocation of funds, which will result in the City receiving \$75M less than previously indicated. The report further stated that clarity on the interim rules for the use of these relief funds will not occur during the 2021-22 Budget process and the Budget will need to be evaluated to ensure compliance

with the final guidelines which may affect Budget allocations. The CLA also noted that the County Assessor had not yet issued an estimate for property tax growth and that this could impact 2021-22 revenue projections.

In response to direction from the Budget and Finance Committee, the CLA recommended a number of changes to the Proposed Budget, including:

- Restore positions to address service level needs as identified by the Budget and Finance Committee. These include positions primarily in the following departments: Recreation and Parks, General Services, City Attorney, Emergency Management, Information Technology Agency, Police (civilian), Personnel, Engineering and Transportation. A majority of these restored positions are those that were to be deleted as a result of the SIP. A portion of these new positions may be hired through the Targeted Local Hire and Bridge to Jobs programs.
- Reduce the salary savings rate for the Department of Recreation and Parks to allow additional funding to be directed to additional hiring and other operational needs.
- Increase funding for congregate meals for seniors.
- Add funding for EWDD to address various economic and business development programs.
- Add funding to the Civil, Human Rights and Equity Department to advance the City's equity agenda.
- Provide funding for illegal cannabis enforcement and litigation support.
- Provide funding for oil and gas well regulation and enforcement.
- Provide for various systems and information technology needs.
- Provide funding in the Personnel Department to support the Targeted Local Hire and Workplace Equity programs.
- Redirect funding within the Police Department to focus on civilian hiring.
- Increase funding in the Board of Public Works for additional pre-apprenticeship graffiti removal recruits.
- Add funding in the Department of Transportation for Crossing Guards.
- Add or restore resources in the Planning Department and Public Works for Environmental Justice, Climate Action, Wildlife Study and Forest Management.
- Add funding to address Copper Wire Theft.
- Provide funding in the Unappropriated Balance to support a Youth Development Strategic Plan.
- Provide funding in the Unappropriated Balance for additional CARE and CARE+ Teams to enhance service levels.
- Set aside additional funds in the Unappropriated Balance in the Reserve for Extraordinary Liability.
- Set aside funding to hire a minimum of 750 Targeted Local Hire and Bridge to Jobs positions throughout City departments.

The CLA stated that these additions were made possible by the identification of a net \$40M in additional revenue, which takes into account the loss of \$75M in ARP funds, plus reductions to various accounts. The CLA's recommendations included changes to departmental budgets to recognize the use of special funds, reductions based on anticipated

savings, and other adjustments. The CLA's recommendations addressed the Committee's stated concern to maintain healthy reserves. As such, the recommendations maintained overall City reserves at 10 percent and added funding to both the Reserve for Mid-Year Adjustments and Reserve for City Liability to address issues which may arise during the fiscal year.

The Committee considered the proposals in the CLA's report and took a number of actions to program reserves from the Reserve Fund and Unappropriated Balance reserves. These amendments include setting aside or increasing funding for the following:

- Additional RAP staffing (\$6M)
- Deferred maintenance at RAP facilities (\$75M)
- Operation of eight Child Care Centers and/or Alternative Learning Centers in Disadvantaged Communities (\$20M)
- Utility assistance debt relief (\$10M)
- Acquisition of the 710 surplus properties from Caltrans for the construction of affordable housing (\$2M)
- Expansion of solar energy, energy storage, and electric vehicle charging stations at City Facilities (\$30M)
- Business Assistance Programs, including implementation of the JEDI Zones Program (\$25M)
- Universal Broadband Services in Disadvantaged Communities (\$10M)
- Expansion of the Senior Meals Program (\$10M)
- Guaranteed Basic Income Program (\$5M)
- Fire Department Compensation Adjustment (\$5M)
- Oil and Gas Drill Site Amortization Study (\$2.7M)

A complete list of the amendments is attached to this report

Your Budget and Finance Committee unanimously approved the CLA's recommended changes to the Mayor's Proposed Budget with the additional amendments incorporated in the attachment.

Respectfully submitted,

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Paul Krekorian, Chair  
Budget and Finance Committee

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Bob Blumenfield  
Councilmember, 3<sup>rd</sup> District

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Kevin de León  
Councilmember, 14<sup>th</sup> District

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Monica Rodriguez  
Councilmember, 7<sup>th</sup> District

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Curren D. Price  
Councilmember, 9<sup>th</sup> District



**That the Council, subject to the Approval of the Mayor (recommendations 1-140, 156, 160-219, 223-226, H1, H10 and H12) only:**

## **Revenue Changes**

### American Rescue Plan

1. Reduce anticipated revenues as announced by the U.S. Department of the Treasury on May 10, 2021. The reduction was due to the inclusion of other jurisdictions that were not included in the original allocation formula. The U.S. Department of the Treasury also issued Interim Final Rules which include, among other things, the eligible uses of the relief funds. They are now seeking comments on the proposed guidelines. Until final guidelines and fact sheets are issued, the impact to the City's Budget will need to be assessed in the weeks and months to come. Instruct the CAO to report on all matters related to the American Rescue Plan, including but not limited to the formulation of comments to the Treasury Department, the issuance of Final Rules, federal relief application and approval process, the impact on the City's budget and any other actions to effectuate the acceptance and use of these funds.

(\$75,547,000)

### Business Tax

2. Increase 2020-21 and 2021-22 receipts based on recent activity as the local economy is showing signs of recovery.

\$23,500,000

### Documentary Transfer Tax

3. Add 2020-21 and 2021-22 receipts based on recent activity in the local real estate market.

\$14,200,000

### Franchise Income

4. Recognize additional 2020-21 and 2021-22 receipts based on current collection rates.

\$410,000

### Grant Receipts

5. Adjust grant revenue receipts of \$47,657,000 to reflect receipt in 2021-22 rather than 2020-21, for no net change.

\$-0-

### Interest Income

6. Increase receipts based on updated assumptions on interest earnings.

\$1,400,000

License, Permits, Fees and Fines

- |     |   |                |
|-----|---|----------------|
| 7.  | Add 2021-22 reimbursements from the Los Angeles Unified School District for redistricting costs   | \$561,000      |
| 8.  | Recognize additional reimbursements from the Consumer Protection Fund in 2021-22 for prior year eligible costs in the Office of the City Attorney.  | \$1,700,000    |
| 9.  | Increase reimbursements for 2021-22 costs from the Consumer Protection Trust Fund and proprietary and pension/retirement departments.   | \$882,000      |
| 10. | Recognize related cost reimbursements from Systematic Code Enforcement Fees to be received in 2021-22, offset by a reduction of receipts in 2020-21 due to the delay in the effective date (\$11.805M). The ordinance request was made in CF 20-0922 and is pending Council approval. | \$15,795,000   |
| 11. | Reduce inadvertently overstated PW-Sanitation related costs for the Solid Waste Program.  | (\$13,000,000) |
| 12. | Increase Gas Tax related costs reimbursements inadvertently understated in the Revenue Outlook.   | \$5,000,000    |
| 13. | Recognize reimbursements for sidewalk repair costs at Library facilities.   | \$3,639,000    |
| 14. | Recognize reimbursements for sidewalk repair costs at DWP facilities.   | \$5,500,000    |
| 15. | Recognize additional permit receipts from the Protected Tree Ordinance.   | \$317,000      |

16. Increase Library receipts for prior year reimbursements related to sidewalk repairs. Further, instruct BOE to prepare and transmit the necessary invoice to complete this transaction.  
\$945,000
17. Increase Engineering permitting receipts in 2021-22 due to staffing restorations.  
\$260,000
18. Increase revenue receipts from General Services for reimbursement of prior year costs.  
\$700,000

#### Parking Fines

19. Increase 2020-21 receipts based on current collections.  
\$1,900,000

#### Reversions and Prior Year Encumbrances

20. Increase Year End Reversions and Prior Year Encumbrances based on updated fiscal information.  
\$15,000,000

#### Special Fund Revenues

21. Recognize additional operational revenues for the Department of Recreation and Parks based on recent guidelines from the Centers for Disease Control and Prevention and Los Angeles County on the reopening of facilities.  
\$4,000,000
22. Recognize a portion of Coronavirus Response and Relief Supplemental Appropriations funds recently approved by Metro for eligible costs in the 2021- 22 Proposed Budget. The remainder will be allocated based on further reporting from CAO.  
\$6,000,000
23. Request the LAFD Chief to utilize Targeted Destination Ambulance Services Program revenues for eligible expenses (Cardiac Monitors) in the Proposed Budget.  
\$500,000
24. Recognize Transfer of Floor Area funds for eligible homelessness programs previously approved by prior Council action.  
\$2,000,000

25. Recognize the use of additional Forfeited Assets Trust Funds and make necessary modifications to Schedule 3 of the Proposed Budget for the payment of eligible expenses.

\$663,000

Tobacco Settlement

26. Recognize additional receipts of \$1,310,000 in 2020-21 and 2021-22 based on current projections.

\$2,621,000

Transient Occupancy Tax

27. Recognize additional receipts of \$2,900,000 in 2020-21 and \$6,500,000 in 2021-22 based on current projects, improving economy and a market campaign for tourism and hospitality.

\$9,400,000

Utility Users Tax

28. Recognize additional receipts of \$2,000,000 in 2020-21 and \$9,650,000 in 2021-22 based on current projections and an improving economy.

\$11,650,000

**Expenditure Changes**

Aging

29. Add funding in Salaries General for the balance of the Separation Incentive Plan cash payments to be used in place of federal special funds.

\$341,005

Animal Services

30. Transfer a portion (\$550,000) of the funding from the Unappropriated Balance line item for the Animal Sterilization Trust Fund for low and no-cost spay and neuter vouchers and increase funding (\$700,000) in the Animal Sterilization Trust Fund.

\$150,000

Capital Finance Administration Fund

31. Reduce the Commercial Paper Program based on updated expenditure projections

(\$2,000,000)

City Attorney

32. Add nine-months funding (\$160,492 direct cost/\$75,275 indirect cost) for one Deputy City Attorney II and one Paralegal I to provide advice and litigation support to the Department of Cannabis Regulation.
- \$235,767
33. Add nine-months funding (\$2,990,250 direct cost/\$1,019,764 indirect cost) for four Deputy City Attorney II, eight Deputy City Attorney III, two Deputy City Attorney IV, four Legal Secretary II, one Legal Clerk II, one Legal Assistant I, and three Witness Service Coordinators for various units in the City Attorney's Office.
- \$4,010,000

City Clerk

34. Add funding in the Business Improvement District Trust Fund for an unfunded shortfall for Business Improvement District salary costs.
- \$239,517
35. Restore regular authority and six-months funding (\$154,361 direct cost/\$80,243 indirect cost) for two Senior Administrative Clerks, one Executive Administrative Assistant II, and one Senior Management Analyst for positions that support payroll, claims and risk management and election support that were deleted due to the Separation Incentive Plan.
- \$234,604

Civil, Human Rights and Equity Department

36. Add resolution authority and six-months funding (\$317,875 direct cost/\$149,502 indirect cost) for one Chief Management Analyst, one Special Investigator II, and four Investigator I positions.
- \$467,377

Cultural Affairs

37. Add resolution authority and six-months funding for one Arts Center Director I, one Performing Arts Program Coordinator I, one Art Instructor I, and one Administrative Clerk (\$124,387 direct cost/\$70,127 indirect cost) as well as funding for as-needed staff, equipment and six months of programming funds (\$550,000) for the Lankershim Arts Center.
- \$744,514
38. Provide funding (\$250,000) for the Taxco Theater renovations from the General Fund portion of the CTIEP, with an additional \$250,000 provided by the Department of Cultural Affairs.
- \$-0-

### Disability

39. Add regular authority and six-months funding (\$82,397 direct cost/\$41,882 indirect cost) for one Systems Analyst and one Graphic Designer II.
- \$124,279

### Economic and Workforce Development

40. Restore resolution authority and six-months funding (\$32,160 direct cost/\$17,891 indirect cost) for one Management Assistant to oversee CRA/LA excess non-housing bond proceeds.
- \$50,051
41. Restore resolution authority and six-months funding (\$135,490 direct cost/\$66,838 indirect cost) for three Management Analysts to implement JEDI Zones and other programs such as the Good Food Zones.
- \$202,328
42. Restore resolution authority and six-months funding (\$54,687 direct cost/\$25,555 indirect cost) for one Senior Real Estate Officer to support Citywide Economic Development.
- \$80,242
43. Restore resolution authority and six-months funding (\$68,789 direct cost/\$30,253 indirect cost) for one Senior Management Analyst II to support Economic Development/Special Projects.
- \$99,051
44. Restore resolution authority and six-months funding (\$45,164 direct cost/\$22,279 indirect cost) for one Management Analyst for Economic Development/BusinessSource Center support.
- \$67,443

### Emergency Management Department

45. Restore resolution authority and six months funding (\$132,004 direct cost/\$58,624 indirect cost) for two Emergency Management Coordinator II positions deleted due to the Separation Incentive Program and add resolution authority and six months funding (\$53,312 direct cost/\$25,029 indirect cost) for one Emergency Management Coordinator I in lieu of one Assistant General Manager position vacated due to the Separation Incentive program.
- \$268,969

Ethics Commission

46. Restore resolution authority and six-months funding (\$65,934 direct cost/\$29,289 indirect cost) for one Ethics Officer II position deleted due to the Separation Incentive Plan.

\$95,223

47. Add resolution authority and six-months funding (\$55,567 direct cost/\$25,790 indirect cost) for one Senior Management Analyst I to serve as Developer Program Manager.

\$81,357

48. Add funding to Salaries, As-Needed for the administration of the campaign matching funds program.

\$40,000

Fire

49. Add regular authority and six-months funding (\$115,983 direct cost/ \$36,626 indirect cost) for one Firefighter III/Emergency Incident Technician, which was deleted in the 2020-21 Adopted Budget.

\$152,609

50. Add funding to Contractual Services for Information Technology hardware and software support.

\$475,000

51. Add funding to the Office and Administrative Account for increased telecommunications costs associated with broadband and telecom services that support field operations.

\$250,000

52. Add funding to Contractual Services for an Early Intervention Treatment Program agreement to develop corrective plans and minimize workplace injuries.

\$83,000

53. Add resolution authority and six-months funding for two Fire Inspector II and two Fire Inspector I positions (\$270,221 direct cost/\$158,860 indirect cost) for illegal cannabis enforcement.

\$429,081

54. Reduce the Constant Staffing Overtime account based on current year expenditures and deferred cost of living adjustments. Excess funding of \$10,000,000 was provided over and above current level. In addition, \$8,300,000 is provided in the Unappropriated Balance. When these funds are transferred to the departmental budget, the total allocation will exceed the amount in the Proposed Budget. This represents a two percent reduction in this account and will offset the additions above.

(\$5,000,000)

Fire, Planning, Public Works – Board and the Unappropriated Balance

55. Oil and Gas Regulation:

- a. Add resolution authority and six-months funding for one Management Analyst (\$45,164 direct cost/\$22,279 indirect cost) in the Fire Department for surety bond review.  
\$67,443
- b. Add resolution authority and six-months funding for three Fire Inspector Is and one Fire Captain I (\$305,542 direct cost/\$117,445 indirect cost) in the Fire Department for a new Oil Well Unit.  
\$422,987
- c. Add resolution authority and six-months funding for one Senior City Planner (\$69,604 direct cost/\$30,528 indirect cost) in the Department of City Planning to prepare the oil regulation ordinance.  
\$100,132
- d. Add resolution authority and six-months funding for one Senior Environmental Engineer, one Environmental Specialist III, and one Environmental Specialist II in the Board of Public Works (\$168,622 direct cost/\$78,019 indirect cost) to launch an Oil and Gas Well and Drill Site Facility Compliance Pilot Program.  
\$246,641
- e. Create a new line item and add funding for a portion of an amortization study of all 17 oil sites, to be completed over the next two fiscal years pending Council considerations of reports requested pursuant to CF 17-0447.  
\$1,000,000

General City Purposes

- 56. Increase funding in the Justice Fund line item and request the Mayor's Office to include commensurate funding in the 2022-23 and 2023-24 Proposed Budget and instruct the CAO and CLA to report on any policy changes.  
\$1,000,000
- 57. Add funding to the Congregate Senior Meals program.  
\$1,000,000



#### General Services

58. Add funding in the Leasing Account to align with anticipated expenditures. \$1,425,000
59. Provide funding in Salaries General for Separation Incentive Program payouts. \$430,100
60. Restore resolution authority and six-months funding (\$1,267,594 direct cost/\$645,945 indirect cost) for prioritized list of 31 positions deleted due to the Separation Incentive Program. \$1,913,539

#### Information Technology Agency

61. Restore funding in the Expense Account \$1,000,000
62. Restore resolution authority and six months funding (\$1,245,907 direct cost/\$544,187 indirect cost) for a prioritized list of 23 positions deleted due to the Separation Incentive Program. \$1,800,094

#### Information Technology Agency and the Unappropriated Balance

63. Create a new line item and add funding for ITA, with the assistance of the CAO, to perform a staffing needs assessment that addresses pre-recession service levels and future City needs. \$250,000

#### Neighborhood Empowerment

64. Add funding in Contractual Services for the procurement of a service provider for Gender Identity Training – Part 3. \$15,000

#### Personnel

65. Restore resolution authority and nine-months funding for one Personnel Analyst (\$67,745 direct cost/\$33,419 indirect cost) deleted due to the Separation Incentive Program, and add resolution authority and six-months funding for one Personnel Analyst, one Senior Personnel Analyst II, and one Senior Personnel Analyst I (\$254,279 direct cost/\$117,483 indirect cost) to support the Targeted Local Hire and Workplace Equity programs. \$472,926

66. Restore resolution authority and six-months funding for 18 positions deleted due to the Separation Incentive Program, as follows: one Senior Personnel Analyst I, five Senior Administrative Clerks, two Senior Personnel Analyst II, two Personnel Analysts, one Personnel Records Supervisor, two Administrative Clerks, four Background Investigator I, and one Background Investigator II (\$709,487 direct cost/\$366,109 indirect cost) to support sworn and civilian hiring.

\$1,075,596

Planning

67. Add resolution authority and six-months funding (\$232,337 direct cost/\$106,650 indirect cost) for one City Planner, two City Planning Associates, and one Associate Zoning Administrator for coordinated and comprehensive enforcement of the home sharing ordinance.

\$338,987

68. Add resolution authority and six-months funding (\$324,376 direct cost/\$151,696 indirect cost) for four City Planning Associates, one City Planner, and one Senior City Planner to expedite processing services at the Valley Project Planning Division.

\$476,072

69. Add resolution authority and six-months funding (\$157,044 direct cost/\$74,112 indirect cost) for one City Planner and two City Planning Associates to fund new Transit Oriented Community specific plans for communities along the East San Fernando Valley light rail project.

\$231,156

70. Add funding in Contractual Services for a market study and stakeholder outreach consultants for new Transit Oriented Community specific plans for communities along the East San Fernando Valley light rail project.

\$200,000

71. Add resolution authority and six-months funding (\$205,908 direct cost/\$97,640 indirect cost) for one City Planner and three City Planning Associates for additional resources to staff the South Los Angeles Development Services Center.

\$303,548

72. Add funding in Contractual Services to support training and educational programs for the South Los Angeles Development Services Center.

\$200,000

73. Add resolution authority and nine-months funding (\$266,917 direct cost/\$121,749 indirect cost) for three City Planners, with each assigned to the Central, West-South, and Valley Project Planning Divisions to expedite affordable housing projects Citywide.
- \$388,666

Planning and the Unappropriated Balance

74. Create a new line item and funding for the environmental element, pending the policy committee action on this issue.
- \$123,875
75. Create a new line item and funding for the department's climate action plan, pending the policy committee action on this issue. This includes funding (\$500,000) for Contractual Services and \$123,875 for positions.
- \$623,875

Planning, Housing and Transportation

76. Relative to the 710 Freeway Corridor:
- a. Add resolution authority and six-months funding (\$108,179 direct cost/\$50,584 indirect cost) for one City Planner and one City Planning Associate for housing production along the 710 Freeway Corridor.
  - b. Add funding in the Planning Department's Contractual Services Account for outreach consultants.
  - c. Add resolution authority and nine-months funding (\$88,972 direct cost/\$40,583 indirect cost) for one Supervising Transportation Planner I for the State Route 710 North Mobility Projects, to be fully reimbursed by Metro.
  - d. Instruct the Housing Department, with assistance of the CAO and CLA, to report with potential sources for acquisition of property along the 710 corridor (CF 20-1552).
- \$158,763
- \$200,000
- \$-0-

Police

77. Add resolution authority and six-months funding for three Management Analysts (\$135,491 direct cost /\$66,838 indirect cost) and add funding for three Police Officer III, three Police Detective I and one Police Detective II (\$382,166 direct cost /\$233,830 indirect cost) in various units within the Department to improve supervision, labor management and the LAPD's culture to reduce risk management issues.
- \$818,325

78. Civilian Hiring:
- a. Add six months funding (\$4,312,097 direct cost/ \$2,333,556 indirect cost) and resolution authority for 102 civilian positions in the Police Department, identified in Attachment 2 to the CLA's report dated May 14, 2021.  

\$6,645,653
  - b. Instruct the LAPD and CAO to report on maximizing the restoration of civilian positions focusing on those with the greatest impact on public safety and on sworn positions.
79. Reduce Sworn Salaries, expenses and related costs based on a revised starting deployment of 9,457 versus 9,501 in the Proposed Budget (\$5,663,742 direct cost/\$3,169,084 indirect cost). This will not impact the department's hiring plan which anticipates 744 new positions to be hired in 2021-22.  

(\$8,882,826)
80. Reduce Civilian Salaries and related costs based on a revised starting deployment of 2,748 versus 2,771 in the Proposed Budget (\$2,006,202 direct cost/\$1,000,772 indirect cost). This will not negatively impact the department's civilian hiring plan inasmuch as additional funds are provided for civilian hiring over and above what was anticipated in the Proposed Budget.  

(\$3,006,974)

Public Works – Board

81. Increase Contractual Services funding for 25 additional pre-apprenticeship graffiti removal recruits to be paid \$15 per hour for up to six months and instruct the CAO and the Board of Public Works to report on the pre-apprenticeship program and the availability of employment opportunities upon completion of the program.  

\$750,000
82. Add resolution authority and six-months funding (\$55,567 direct cost/\$25,790 indirect cost) for one Senior Management Analyst I to coordinate contracting and general administration across the Offices of Petroleum, Climate Emergency Mobilization, and Forest Management.  

\$81,357

Public Works – Engineering

83. Delete resolution authority for one Structural Engineer currently funded with Proposition C (\$132,988 direct cost/\$108,159 indirect cost) and restore regular authority for one Structural Engineer with 25 percent funding from the General Fund and 75 percent funding from the Special Gas Tax Improvement Fund (\$130,217 direct cost/\$105,906 indirect cost).
- (\$5,024)
84. Increase Salaries General to fund Separation Incentive Program retirement payments for off-budget positions.
- \$650,000
85. Reduce the Separation Incentive Program Alternative one-time salary reduction by half (\$301,969 direct cost/\$101,915 indirect cost) to provide nine-months funding for permit-related positions and enable the Bureau of Engineering to expedite the hiring process for vacant positions
- \$403,884
86. Add resolution authority and six-months funding (\$53,077 direct cost/\$24,950 indirect cost) for one Electrical Engineering Associate III to support processing permit applications for on-street electrical vehicle charging infrastructure.
- \$78,027

Public Works – Sanitation

87. Restore resolution authority and six-months funding (\$53,427 direct cost/\$25,068 indirect cost) for one Senior Systems Analyst I to oversee the inventory tracking system.
- \$78,495
88. Restore resolution authority and six-months funding (\$57,629 direct cost/\$26,486 indirect cost) for one Service Coordinator position to coordinate the expansion of Livability Services with elected offices and community groups and respond to constituents' pending service requests.
- \$84,115

### Public Works – Street Lighting

#### 89. Copper Wire and Power Theft

- a. Add resolution authority and six-months funding (\$673,255 direct cost/\$339,807 indirect cost) for one Street Lighting Engineer, one Street Lighting Engineering Associate II, one Management Analyst, four Street Lighting Electricians, one Assistant Street Lighting Electrician, four Electrical Craft Helpers, two Welders, and two Cement Finishing Workers as well as expense funding (\$1,400,000) to address the backlog of streetlights out of service due to copper wire and power theft.

\$2,413,062

- b. Instruct the CAO to report on the availability of Special Gas Tax Improvement Fund, federal funds and other non-General Fund sources for this purpose.

### Public Works – Street Services

90. Restore resolution authority and six-months funding (\$44,793 direct cost/\$22,154 indirect cost) for one Street Services Investigator deleted due to the Separation Incentive Program to serve at the Central Avenue Office.

\$66,947

91. Continue funding (\$475,438 direct cost/\$202,679 indirect cost) and resolution authority for one Principal Civil Engineer and two Street Services General Superintendent II positions to support Asset Management and Advanced Planning and Risk and Liability efforts, and delete funding (\$847,039 direct cost/\$468,825 indirect cost) and regular authority for four Maintenance & Construction Helpers, three Equipment Operators, four Truck Operators, one Heavy Duty Truck Operator, and one Street Services Worker I.

(\$637,747)

### Recreation and Parks

92. Relative to Funding for one Bulky Item Illegal Dumping (BIID) Team:

- a. Add resolution authority and nine-months funding (\$365,089 direct cost/\$207,656 indirect cost) for one Bulky Item Illegal Dumping (BIID) team (for a total of three BIID teams) as follows: four Gardener Caretakers, one Equipment Operator, one Park Ranger, and two Security Officers.

\$572,745

- b. Add funding (\$909,900) to the 2021-22 MICLA program for BIID equipment.

93. Relative to providing additional funding for the restoration of recreational services:
- a. Reduce the salary savings rate from 5.5 percent to 0.5 percent to support the restoration of services (\$5,007,004 direct cost/\$2,871,996 indirect cost).  

\$7,879,000
  - b. Instruct the CLA to work with the Department of Recreation and Parks to allow for the hiring of necessary positions, especially those within the Planning and Design Group which will be funded with anticipated Measure A and Proposition 68 funding.
94. Restore resolution authority and funding (\$924,000 direct cost/\$325,923 indirect cost) for the 140 positions deleted as a result of the Separation Incentive Program, request that the Mayor and Council re-exempt two Assistant General Manager positions and instruct the Department of Recreation and Parks to utilize the Targeted Local Hire Program to full positions when possible.  

\$1,249,923
95. Add funding for the maintenance of security cameras for public safety.  

\$95,000

Recreation and Parks and the Unappropriated Balance

96. Create a new line item and add funding in the Unappropriated Balance for the Department of Recreation and Parks to perform an assessment of facilities and determine the resources required to bring them into compliance as childcare facilities.  

\$250,000

Transportation

97. Mobility Investment Program:
- a. Add resolution authority and six-months funding (\$46,046 direct cost/\$22,577 indirect cost) for one Geographic Information Systems Specialist in order to develop and support the Mobility Investment Program.  

\$68,623
  - b. Add funding in Contractual Services funding for a technical consultant to support the Mobility Investment Program.  

\$500,000

98. Delete two Signal Systems Electricians (\$197,484 direct cost/\$94,797 indirect cost) and add resolution authority and nine-months funding (\$99,003 direct cost/\$43,968 indirect cost) for one Emergency Management Coordinator II to provide additional support for emergency services to correct position authority.
- (\$149,310)
99. Vision Zero and Crossing Guards:
- a. Restore resolution authority without funding for two Senior Traffic Supervisor I and one Senior Traffic Supervisor II deleted due to the Separation Incentive Program.
- \$0-
- b. Add resolution authority and nine-months funding (\$57,261 direct cost/\$29,880 indirect cost) for one Senior Traffic Supervisor II. Add funding for 104 additional Crossing Guards (\$1,452,360), and instruct the Personnel Department to report on the feasibility of including part-time positions as part of the Targeted Local Hire Program including classifications such as crossing guards.
- \$1,539,501
- c. Instruct the Department of Transportation to report on the deployment of Crossing Guards.

#### Unappropriated Balance

100. Create a new line item and add funding for the hiring of 750 Targeted Local Hire positions in various departments. A total of \$30,000,000 is provided for Targeted Local Hire and Bridge to Jobs positions. The Proposed Budget anticipates hiring 495 positions. Additional recommendations from the Budget and Finance Committee will increase this number by 89 positions. The remaining funds in this line item will be available for additional Targeted Local Hire and Bridge to Jobs hiring in City departments.
- \$10,268,000
101. Create a new line item and add funding for the Abandoned Vehicle Task Force and instruct the Department of Transportation, with the assistance of the Bureau of Sanitation and LAHSA, to report on the program.
- \$500,000
102. Create a new line item in the Unappropriated Balance with funding to improve enforcement efforts against unlicensed commercial cannabis businesses and instruct the Department of Cannabis Regulation to report with a proposed policy, subject to review of business tax revenues.
- \$2,000,000



103. Reduce the allocation for the June 2022 election based on a recent updated estimate from the County.  
(\$7,000,000)
104. Reduce by \$25,000,000 the COVID-19 Emergency Response line item that is proposed for transfer from the General City Purposes to the unappropriated balance, leaving a total budget allocation of \$50,000,000.  
(\$25,000,000)
105. Create a new line item and add funding for CARE/CARE+ Teams Service Level Expansion at A Bridge Home and interim housing sites.  
\$1,600,000
106. Add funding to the Mid-Year Adjustments line item.  
\$7,500,000
107. Add funding to the Reserve for Extraordinary Liability line item.  
\$10,000,000

Youth Development and the Unappropriated Balance

108. Create a new line item in the Unappropriated Balance with funding to support a Youth Development Strategic Plan at the new Youth Development Department, and potential partnerships with Recreation and Parks to operate Youth Hubs.  
\$300,000

Zoo

109. Reduce revenue in Other Receipts by \$781,210 and increase the General Fund contribution to the Zoo by a commensurate amount.  
\$781,210
110. Restore funding to As-Needed Salaries  
\$200,000
111. Add funding to Salaries General to fill (\$197,501 direct cost/\$ 80729indirect cost) vacant positions with Targeted Local Hire candidates.  
\$278,230

## **Other Changes**

### Aging

112. Restore resolution authority and 12 months funding (\$230,139 direct/\$109,336 indirect) for two Senior Management Analyst I and one Community Program Assistant III positions that were deleted due to the Separation Incentive Agreement, to be funded with Older Americans Act Fund, Proposition A Local Transit Assistance Fund, and Community Development Trust Fund.
- \$-0-

### Capital Technology and Infrastructure Expenditure Fund

113. Add \$381,000 in one-time funding for the Arts District/6<sup>th</sup> Street Metro Station Environmental Impact Report, to be offset by a reduction in Schedule 26, Proposition A Reserve for Future Transit Service.
- \$-0-

### Community Investment for Families

114. Add \$351,000 in funding (\$252,001 direct cost/\$99,123 indirect cost) for staff to administer the Basic Income Guaranteed program, with position authorities to be determined upon Council consideration of a report from the Community Investment for Families Department, with assistance from the CLA, on the design of the program, to be paid from the Basic Income Guaranteed line item in the Unappropriated Balance.
- \$-0-

### Fire

115. Add regular authority and six-months funding for one Fire Inspector II (\$67,902 direct cost/\$40,543 indirect cost) to support Regulation 4 inspections. Costs associated with this position will be offset by increased Non-Continuing Permit receipts.
- \$-0-

### Fire and the Unappropriated Balance

116. Create a new line item and add \$277,488 in funding to staff the LAFD's False Alarm program to be offset by increased fees, pending Council approval of the new False Alarm Program.
- \$-0-

### General City Purposes and the Unappropriated Balance

117. Create a new line item in the Unappropriated Balance and transfer \$2,400,000 from the Gang Reduction and Youth Development Program for Summer Night Lights administration costs and instruct the CAO, the Department of Recreation and Parks, and the Department of Cultural Affairs to report on the operational impact of moving the program administration of Summer Night Lights from the Mayor's Office to Recreation and Parks and Cultural Affairs.
- \$-0-

118. Create new line items and transfer funding of \$138,568,000 to the Unappropriated Balance for the programs delineated in Attachment 4 to the CLA's Report dated May 14, 2021.

\$-0-

119. Reduce the General City Purposes – Homeless Prevention and Eviction Defense line item by \$4,000,000 and transfer funds to the Unappropriated Balance for program and staffing costs related to the Solid Ground Program, subject to Council approval as to the creation of the new Community Investment for Families Department.

\$-0-

General Services and General City Purposes

120. Reduce the General City Purposes - Additional Homeless Services line item by \$351,651 and add resolution authority and six-months funding (\$241,873 direct cost/\$109,778 indirect cost) for one Real Estate Officer, one Senior Real Estate Officer, one Property Manager II, and one Building Maintenance District Supervisor in the Real Estate and Building Maintenance Division to support a new homeless intervention unit.

\$-0-

Housing and General City Purposes

121. Reduce the General City Purposes – Additional Homeless Services line item by \$67,443 and add resolution authority and six-months funding for one Management Analyst (\$45,164 direct cost/\$22,279 indirect cost) to coordinate homelessness-related contracts.

\$-0-

122. Reduce the General City Purposes - Homeless Prevention and Eviction Defense line item by \$99,042 and add resolution authority and six-months funding for one Senior Management Analyst II (\$68,789 direct cost/\$30,253 indirect cost) to implement homelessness preventions and permanent housing production programs.

\$-0-

Housing, General City Purposes and the Unappropriated Balance

123. Reduce the General City Purposes - Homeless Prevention and Eviction Defense line item by \$750,000, add a new line item in the Unappropriated Balance and add funding (\$750,000) for upgrades to the Rental Registry Program to incorporate programs for landlords, renters, evictions, code violations, and renters rights.

\$-0-

Human Resources Benefits

124. Transfer \$3,000,000 in funding from Unemployment Insurance to Police Health and Welfare Programs based on anticipated expenditures.

\$-0-

Public Works – Board and the Unappropriated Balance

125. Reduce the Unappropriated Balance- Tree Planting line item by \$122,035 and add resolution authority and nine-months funding (\$83,350 direct cost/\$38,685 indirect cost) for one Senior Management Analyst I to support the Urban Forestry Officer.

-\$0-

Public Works – Contract Administration

126. Increase funding by \$25,000 in Salaries As-Needed, decrease funding (\$25,000) for Contractual Services, and add As-Needed position authority for the Hearing Officer classification to support the Office of Wage Standards.

-\$0-

Public Works – Engineering

127. Restore 30 resolution authority positions (\$1,319,553 direct cost/\$656,444 indirect cost) deleted due to the Separation Incentive Program at six-months funding to support wastewater projects, to be offset with wastewater project funds.

-\$0-

Public Works – Engineering and General City Purposes

128. Reduce the General City Purposes - Additional Homeless Services line item by \$250,000 and increase funding (\$250,000) to Contractual Services to fully fund the development of standard plans for accessory dwelling units and modular multi-family homeless and affordable housing.

-\$0-

Public Works – Street Services

129. Reduce the Pavement Preservation Program Slurry Sealing line item by \$2,647,530 to fund the following:
- a. Increase Contractual Services funding (\$1,000,000) for the development of a Street Sweeping Optimization Study, which should include an analysis of routes around schools to ensure that street sweeping does not conflict with school drop-off and pick-up times.
  - b. Add resolution authority and six-months funding for two Tree Surgeon Supervisor I, two Equipment Operators, two Heavy Duty Truck Operators, six Tree Surgeons, and four Tree Surgeon Assistants to create two tree trimming crews (\$528,066 direct cost/\$290,806 indirect cost).
  - c. Add resolution authority and six-months funding for one Tree Surgeon Supervisor I, four Tree Surgeons, and four Tree Surgeon Assistants, to create one tree watering crew (\$262,958 direct cost/\$152,077 indirect cost).
  - d. Add resolution authority and six-months funding for one Tree Surgeon Supervisor I, one Light Equipment Operator, one Truck Operator, two Tree Surgeons, two Tree Surgeon Assistants, and two Gardener Caretakers for the creation of one tree planting crew (\$261,903 direct cost/\$151,721 indirect cost).
- \$0-
130. Add resolution authority and nine-months funding for one Landscape Architect I, two Landscape Architectural Associate III, one Civil Engineer, three Civil Engineering Associate III, one Senior Transportation Engineer, one Supervising Transportation Planner I, one GIS Supervisor I, one GIS Specialist, one Graphics Designer III, one Senior Management Analyst I, and one Management Analyst to support and manage new grant projects (\$1,098,557 direct cost/\$518,529 indirect cost). These positions are grant funded.

-\$0-

Schedule 52 Measure M Local Return

131. Modify the Proposed Budget to change the General Fund appropriation of \$5,000,000 to this fund to avoid a comingling with special funds and instead allocate the funding to the Unappropriated Balance pending further review of the proposed projects by the Council.

-\$0-

Transportation

132. Add resolution authority and six-months funding (\$243,925 direct cost/\$74,284 indirect cost) for three positions: one Supervising Transportation Planner I, one Engineering Associate III, one Management Analyst to support the Al Fresco program and reduce the Contractual Services appropriation for the Al Fresco program by \$318,209.
- \$0-
133. Add resolution authority and six-months funding (\$226,940 direct cost/\$111,775 indirect cost) for one Transportation Engineer, one Transportation Engineering Associate II, one Transportation Planning Associate II, one Senior Administrative Clerk and one Programmer Analyst IV to provide support for Metro projects, to be fully reimbursed by Metro.
- \$0-
134. Add resolution authority and six-months funding (\$100,751 direct cost/\$48,076 indirect cost) for one Transportation Engineer and one Transportation Engineer Associate III for development review, to be fully fee supported.
- \$0-
135. Add resolution authority and six-months funding (\$229,586 direct cost/\$126,741 indirect cost) for one Traffic Paint and Sign Poster III, one Traffic Marking and Sign Superintendent II, four Traffic Painter and Sign Poster IIs and one Signal Systems Supervisor II for field operations, to be fully fee supported from preferential parking district and FilmLA revenue.
- \$0-
136. Add resolution authority and six-months funding (\$29,874 direct cost/\$17,119 indirect cost) for one Senior Administrative Clerk for the Vehicles For Hire Program to reduce delays in permit processing, to be offset with taxi franchise fees.
- \$0-
137. Add resolution authority and six-months funding (\$143,086 direct cost/\$69,401 indirect cost) for three Transportation Engineering Associate IIs for Vision Zero traffic signal implementation, to be reimbursed from Schedule 54 Road Maintenance and Rehabilitation Program Special Fund Vision Zero Traffic Signals appropriation.
- \$0-
138. Add resolution authority and six-months funding (\$122,008 direct cost/\$62,287 indirect cost) for one Transportation Engineer, one Transportation Engineering Aide I and one Senior Administrative Clerk for the Speed Hump Program, to be offset with Capital and Technology Improvement Expenditure Plan (CTIEP) Physical Plant Speed Humps funding.
- \$0-

139. Provide resolution authority and nine-months funding (\$160,484 direct cost/\$75,273 indirect cost) for one Transportation Engineer and one Supervising Transportation Planner I for active transportation and grants, to be reimbursable by grant funds. -\$0-
140. Transfer \$300,000 from the Salaries General Account to Hiring Hall Salaries (\$150,000) and Benefits Hiring Hall (\$150,000) to pay for the salaries and related costs for two filled positions that perform traffic signal maintenance electrical field work. -\$0-

### **Instructions and Technical Adjustments**

#### **Exhibit H**

141. Delete Exhibit H in its entirety and replace with Attachment 6 to the CLA's Report dated May 14, 2021. Various instructions were deleted for the following reasons: (1) it was not required for implementation of the Budget; (2) an instruction has already been provided by the Council; or (3) a similar report has been requested by the Budget and Finance Committee.

### **General Instructions**

142. Instruct all departments to ensure that all receipts, including settlements and liability claims, are properly deposited into the General Fund, and further request the Controller to ensure that Departments are adhering to this instruction.
143. Instruct all departments to ensure immediate invoicing for all grant reimbursements.
144. Instruct all departments with pending fee increases that are included in the Proposed Budget, with the assistance of the City Attorney, to report to Council no later than June 15, 2021 with ordinances to effectuate the change in fees. This is to ensure that estimated revenue in the 2021-22 Budget is realized, in accordance with the Annual Fee Studies Policy. Further, instruct all departments to review their fee structures annually and to report to the Budget and Finance Committee by January 1, 2022 with ordinances, status reports or negative replies concerning fee adjustments for the 2022-23 fiscal year.
145. Instruct all City department and bureau heads to promptly notify the CAO of shortfalls in their budget or revenues so that they may be reported in the CAO's financial status reports.

146. Instruct the CAO to continue to provide quarterly or more frequently, if necessary, financial status reports on revenues and expenditures, the status of the Reserve Fund, status of the Budget Stabilization Fund, projected shortfalls and all other elements previously included by the CAO in these financial status reports. Financial status reports should also include the status of liability claims for each of the Liability Payout categories in the Proposed Budget, detailing for each the amount budgeted, available balance, payouts to date, projected payouts for the fiscal year, variance between budget and actual, and, in cases where additional funds will be needed, a brief explanation of the underlying causes for exceeding the budgeted amount and corrective actions being taken to control costs. The reports should include recommendations to protect the City's fiscal health.
147. Instruct the CAO to provide an update to the Four-Year Outlook following adoption of the 2021-22 Budget by the City Council and Mayor. This update may include recommendations to revise the City's Financial Policies to ensure that they align with stated budgetary goals and are not in conflict with one another.
148. Request the City Attorney to report on a quarterly basis to the Budget and Finance Committee on the status of liability claims and outside legal counsel costs, the latter to include proprietary department expense. Such reports to include the following: available balance; encumbered balance; expenditures to date; projected needs for balance of fiscal year; and, if more funds are needed, specify the corrective actions being taken to contain costs.
149. Instruct all departments to process FMS transactions resulting from Mayor/Council fiscal actions within 10 working days from the approval date as recorded by the Mayor and City Clerk.
150. Instruct the CAO to monitor and ensure timely data entry of budget adjustments by City Departments.
151. Instruct the CAO to specify in the Personnel Authority Resolution that positions with six-months funding will be effective on January 1, 2022.
152. Authorization of substitute positions other than for layoff avoidance and/or for which adequate savings within a department's budget has not been identified, shall require Council approval, effective July 1, 2021. The use of substitute authorities shall be restricted only to limited duration or critical uses.
153. Instruct the City Clerk to open Council Files for all pending and outstanding report requests made by the Budget and Finance Committee during its consideration of the Mayor's Proposed 2021-22 Budget (see Attachment 7 to the CLA's Report dated May 14, 2021 - Requested Reports and Special Studies), and as noted in this report, to ensure the referral of various memoranda and reports.



154. Request the City Attorney to transmit all implementing ordinances no later than June 15, 2021.
155. Authorize the CLA and CAO to make minor and technical adjustments to accomplish the intent of the changes proposed herein.
156. Relative to the Capital Finance Administration Fund: All projects proposed for MICLA financing must be approved by the Council before expending MICLA Commercial Paper proceeds. Further, to the extent that special funds are being used to support MICLA projects, the City Administrative Officer must reevaluate the use and report on the need for special funds.
157. Instruct all departments to use the Targeted Local Hire Program for the hiring of all eligible classifications in the program.
158. Instruct the CAO to make corrections to sources of funds and schedules to align with the adopted 47th Year Consolidated Plan.
159. Instruct the CAO and CLA to consider potential sources of funds (Federal, grant, and other non-General Fund) for the infrastructure projects in Attachment 8 to the CLA's Report dated May 14, 2021.

### **Technical Adjustments**

#### Capital Finance Administration Fund – MICLA

160. Instruct the CAO to add \$2.5M in MICLA authorization for HVAC costs inadvertently omitted from the Warner Grand Theater project.

#### City Clerk

161. Restore resolution authority without funding for one Management Analyst and regular authority for one Accounting Clerk for the Reimagining Public Safety and Homelessness Prevention programs that were deleted due to the Separation Incentive Plan.

#### Controller

162. Add resolution authority without funding for one Special Investigator II for the Fraud, Waste and Abuse Program.

#### Cultural Affairs

163. Restore resolution authority without funding for ten positions deleted due to the Separation Incentive Program.

#### Economic and Workforce Development Department

164. Restore resolution authority without funding for one Senior Project Assistant, deleted due to the Separation Incentive Program, to support services in Boyle Heights.

#### El Pueblo

165. Restore resolution authority without funding for one Senior Management Analyst I deleted due to the Separation Incentive Program.

#### Ethics Commission

166. Regularize one Programmer Analyst III position.

#### Fire

167. Delete as needed employment authority for the Fire Cadet Ambulance Apprentice classification, pending the Public Safety's consideration of an LAFD report on youth programs.

#### General City Purposes and Unappropriated Balance

168. Change the Administering Department for the following programs and revise the corresponding Non-Departmental Footnotes (GCP No. 1) to reflect the following:
- a. Midnight Stroll Transgender Café from Housing to Community Investment for Families.
  - b. COVID-19 Memorial from Mayor's Office to Cultural Affairs.
  - c. Racial Equity Baseline Study from Mayor's Office to Civil, Human Rights and Equity Department.
  - d. TransLatin@ Coalition from Mayor's Office to City Clerk.

#### General Services

169. Regularize 12 existing resolution authorities, as follows: ten Custodians, one Administrative Clerk, and one Management Analyst.
170. Restore resolution authority without funding for one Fiscal Systems Specialist and one Accounting Clerk that were inadvertently deleted with the Separation Incentive Plan positions.

#### Planning

171. Restore resolution authority for one Environmental Specialist II and one City Planning Associate to complete the Wildlife Study Ordinance, to be funded with previously received grant funds.

### Police

172. Restore regular authority for one Fingerprint Identification Expert I that was inadvertently deleted due to the Separation Incentive Program and delete regular authority for one Principal Fingerprint Identification Expert I in the Separation Incentive Program.

### Public Works – Engineering

173. Restore resolution authority without funding for positions deleted due to the Separation Incentive Program, as follows: two Building Mechanical Engineer I, one Architect, one Civil Engineer, one Environmental Engineer, and one Architectural Associate II to support CTIEP projects.

### Public Works – Street Lighting

174. Add resolution authority without funding for one Senior Management Analyst I to oversee digital inclusion efforts.

### Public Works – Street Services

175. Restore resolution authority without funding for 74 positions deleted due to the Separation Incentive Program to support Metro projects and ensure City forces can continue to work as an MTA contractor.
176. Add resolution authority without funding for one Environmental Supervisor I to assist with CEQA determination reviews generated by tree removal permit applications.

### Transportation

177. Add resolution authority for one Senior Accountant II without funding to provide administrative support for the Special Parking Revenue Fund and Mobile Source Fund.
178. Add resolution authority without funding for positions deleted due to the Separation Incentive Program, as follows: one Supervising Transportation Planner I, one Transportation Engineering Associate II, four Transportation Planning Associate II and one Transportation Planning Associate I to support transit operations, and instruct the Department of Transportation, with the assistance of the CAO, to report with an analysis of the existing Transit Service Analysis, anticipated current and future expenditures to maintain existing transit services and a five-year outlook for the Proposition A fund.

### Unappropriated Balance

179. Create a new line item for potential revenues associated with the proposed Memorandum of Agreement with the Los Angeles County Metropolitan Transportation Authority for the proposed Transportation Communication Network, and instruct the CAO and CLA to report on the Memorandum of Agreement, revenue opportunities, eligible uses of funds, and any other necessary actions to implement should the Council move forward with the project.

### Zoo

180. Restore resolution authority without funding for 18 positions deleted due to the Separation Incentive Program.

### Budget Notes

181. Replace the Nondepartmental Footnote No: 6: Council Community Projects in the Proposed Budget with Attachment 9 to the CLA's Report dated May 14, 2021.
182. Council District 14 Hermon, Monterey Road General Plan Amending and Zone Change: The Planning Department has indicated that they can fulfill this request with existing staff within a nine-month timeframe and no additional funding or resources are needed.
183. Council District 9 Service Center Improvements: The CAO has indicated that although project costs may be higher than currently reported, there is sufficient funding for this project (current estimate: \$80,000) in the Capital and Technology Improvement Expenditure Program in 2021-22, and the project has been earmarked for funding.
184. Council District 14 Eagle Rock City Hall: The CAO has indicated that although project costs may be higher than currently reported, there is sufficient funding for this project (current estimate: \$63,500) in the Capital and Technology Improvement Expenditure Program in 2021-22, and the project has been earmarked for funding.
185. In the Police Department Detail of Positions and Salaries, reflect two Police Captain IIIs and one Police Deputy Chief I in the Sworn Regular Positions section instead of the General (Civilian) Regular Positions section.
186. Add \$46,748 within the Traffic Safety Education Program Fund (Fund No. 45C), Reimbursement of General Fund Costs account to correspond with the budgeted General Fund revenue from this Fund. The 2021-22 Proposed Budget inadvertently excluded the corresponding appropriation from this Fund. This action has no General Fund impact.

### **Additional Recommendations made by The Budget and Finance Committee**

#### Animal Services

187. Add \$550,000, for a total of (\$1,800,000, in funding for Spay and Neuter Vouchers in the Proposed Budget) to the Animal Sterilization Trust Fund and add position authority and six-months funding (\$284,927 direct cost /\$166,528 indirect cost) for six Animal Care Technicians and four Veterinary Care Technicians.

\$1,001,455

Disability and the Unappropriated Balance

188. Reduce the Reserve for Extraordinary Liability line item in the Unappropriated Balance by \$105,210 and provide six months funding and resolution authority for one Community Program Assistant II (\$34,927 direct cost/\$18,824 indirect cost) and funding for as-needed Student Professional Workers (\$51,459 direct cost) in the Department on Disability.

\$-0-

Fire and the Unappropriated Balance

189. Reduce the Reserve for Extraordinary Liability line item in the Unappropriated Balance by \$250,000 and provide \$250,000 in funding to the Fire Department's Contractual Services Account for the installation of extractors in Fire Stations.

\$-0-

190. Reduce the Reserve for Extraordinary Liability line item in the Unappropriated Balance by \$5,000,000 and increase the Fire Department Compensation Adjustments line item in the Unappropriated Balance by \$5,000,000.

\$-0-

Fire, Planning, Public Works – Board and the Unappropriated Balance

191. Increase the Unappropriated Balance line item for the Oil and Gas Drill Site Amortization Study by \$2,695,344, additional amortization study costs (\$2,500,000) and funding for positions (\$195,344), to be partially offset by a reduction in the Unappropriated Balance Reserve for Mid-Year Adjustments line item.

\$195,344

General City Purposes and the Unappropriated Balance

192. Amend the Nondepartmental Footnote for General City Purposes – Council Community Projects and increase funding by \$200,000 to the Leimert Park Beautification Efforts to be funded by a reduction in the Unappropriated Balance, Reserve for Mid-Year Adjustments (\$200,000).

\$-0-

193. Amend the Nondepartmental Footnote for General City Purposes – Council Community Projects and add funding to the General City Purposes in the amount of \$350,000 for Project Beacon (Journey Out) for Council District 6 to be funded by a reduction in the Unappropriated Balance, Reserve for Mid-Year Adjustments (\$350,000).

\$-0-

194. Transfer \$7,045,000 allocated to the expansion of the Gang Reduction and Youth Development line item in General City Purposes to the Unappropriated Balance pending a report to the Public Safety Committee on an expenditure plan.
- \$-0-

Mayor

195. Add funding to the Office of the Chief Procurement Officer in the amount of \$250,000 for Outreach and Equity and \$500,000 for Salaries and Contract Expenses to be funded by a reduction to the Unappropriated Balance, Reserve for Extraordinary Liability (\$750,000).
- \$-0-

Personnel

196. Provide resolution authority for one Senior Personnel Analyst I without funding.
- \$-0-

Planning

197. Add resolution authority and six-months funding (\$107,010 direct cost/\$50,189 indirect cost) for one Environmental Specialist II and one City Planner for the Wildlife Corridor - Rim of the Valley Program.

\$157,199

Police and the Unappropriated Balance

198. Reduce the Unappropriated Balance, Reserve for Mid-Year Adjustments line item by \$1,006,423 and create a new line item in the Unappropriated Balance and set aside funding for the re-establishment of the LAPD's Animal Cruelty Task Force.
- \$-0-

Public Works – Board

199. Delete regular authority for one Senior Management Analyst I. Add regular authority without funding for one Senior Management Analyst II to serve as a Budget and Systems Director and realign Budget, Procurement, Payroll, and Systems Support functions under one division.
- \$0-
200. Add resolution authority and six-months funding (\$116,030 direct cost/\$60,270 indirect cost) for two Accountants and one Management Analyst to support the Revenue Preservation and Generation Unit.

\$176,300

Public Works – Board and the Unappropriated Balance

201. Reduce nine-months funding (\$83,350 direct cost/\$38,685 indirect cost) for one Senior Management Analyst I and increase the Unappropriated Balance– Tree Planting line item by a commensurate amount. Add nine-months funding (\$83,350 direct cost/\$38,685 indirect cost) for one Senior Management Analyst I to support the Urban Forestry Officer.

\$122,035

Public Works – Sanitation

202. Provide resolution authority without funding for one Construction and Maintenance Supervisor I and one Senior Construction Engineer to support the sewer construction program.

\$-0-

Public Works – Sanitation and the Unappropriated Balance

203. Reduce the Unappropriated Balance- CARE/CARE+ Teams Service Level Expansion at A Bridge Home and interim housing sites line item (\$1,600,000) and increase funding to the Bureau of Sanitation (\$499,115 direct cost/\$265,088 indirect cost/\$835,797 expense) by a commensurate amount.

-\$0-

Public Works – Street Lighting

204. Delete resolution authority for one Senior Management Analyst I. Add resolution authority without funding for one Senior Management Analyst II to oversee digital inclusion efforts.

-\$0-

Public Works – Street Services

205. Add resolution authority without funding for one Landscape Architect II, one Senior Management Analyst I, and one Management Analyst to support the Sidewalk and Transit Amenities Program. Instruct the Bureau of Street Services, with the assistance of the City Administrative Officer, to report with options to front-fund these positions prior to reimbursement from Sidewalk and Transit Amenities Program revenue.

-\$0-

Recreation and Parks

206. Add support to recreation and Parks for aquatics, construction, land maintenance, homeless and emergency management, human resources, and recreational staffing, including funding of \$6,000,000, consisting of \$5,140,052 for positions (\$3,432,676 direct cost/ \$1,707,376 indirect cost) and \$859,948 for expense costs and add the following position authorities:

- One Aquatics Facilities Manager I
- One Aquatics Facilities Manager II
- One Aquatics Facilities Manager III
- One Aquatics Director
- One Superintendent of Recreation and Parks Operation
- One Electrician Supervisor
- One Electrician
- One Building Repairer II
- One Locksmith
- Two Mechanical Repairers
- One Construction and Maintenance Supervisor II
- One Construction and Maintenance Superintendent
- One Building Construction and Maintenance Superintendent
- Three Principal Ground Maintenance Supervisors II
- Two Senior Park Maintenance Supervisors
- Two Park Maintenance Supervisors
- Five Senior Gardeners
- Three Senior Administrative Clerks
- One Emergency Management Coordinator I
- One Administrative Clerk
- One Senior Park Ranger II
- One Senior Carpenter
- Two Carpenters
- Four Painters

\$6,000,000

207. Provide funding for two additional Bulky Item Illegal Dumping (BIID) teams, as follows:

- a. Add resolution authority and nine months funding (\$730,179 direct cost/\$415,311 indirect cost) for eight Gardener Caretakers, two Equipment Operators, two Park Rangers, and four Security Officers.

\$1,145,490

- b. Add Capital Finance Administration Fund - MICLA funding from BIID Team equipment costs (\$1,819,800).



Recreation and Parks and the Unappropriated Balance

208. Create a line item in the Unappropriated Balance and set aside funding for deferred maintenance at Recreation and Parks facilities.  
\$75,000,000
209. Create a new line item in the Unappropriated Balance and set aside funding for the operation of eight Child Care Centers in Disadvantaged Communities and/or Alternative Learning Centers.  
\$20,000,000

Transportation

210. Add resolution authority and six-months funding for one Senior Administrative Clerk, two Transportation Engineers, one Transportation Engineering Associate III, one Transportation Engineering Aide I, one Electrical Craft Helper, five Signal Systems Electricians, and two Transportation Engineering Associate IIs (\$608,704 direct cost/\$296,912 indirect cost), to restore district office operations, emergency management services, field operations, and traffic signal installation.  
\$905,616

Unappropriated Balance

211. Create a new line item in the Unappropriated Balance and set aside \$1,000,000 as a match for federal grants to construct sidewalks on Woodman Boulevard in Council District 6 to be funded by a reduction in the Reserve for Mid-Year Adjustments.  
\$-0-
212. Reduce the COVID-19 Emergency Response line item in the Unappropriated Balance by \$10,000,000 and create a new line item for Child Care Business Assistance for COVID-19 Response in the same amount.  
\$-0-
213. Create a new line item in the Unappropriated Balance and set aside funding for Utility Assistance Debt Relief.  
\$10,000,000
214. Create a new line item in the Unappropriated Balance and set aside funding as a match for grant funds for the acquisition of the 710 surplus properties from Caltrans for the construction of affordable housing.  
\$2,000,000
215. Create a new line item in the Unappropriated Balance and set aside funding for the Expansion of Solar Energy, Energy Storage, and EV Charging Stations at City Facilities.  
\$30,000,000

216. Create a new line item in the Unappropriated Balance and set aside funding for Universal Broadband Services in Disadvantaged Communities.
- \$10,000,000
217. Increase funding by \$5,000,000 in the Unappropriated Balance for the Basic Income Guaranteed Program line item.
- \$5,000,000
218. Create a new line item and set aside \$10,000,000 for the expansion of the Senior Meals Program, in partnerships with restaurants in disadvantaged communities.
- \$10,000,000
219. Create a new line item for Business Assistance Programs in Disadvantaged Communities and set aside a total of \$25,000,000, of which \$5,000,000 should be designated for the implementation of the JEDI Zones Program.
- \$25,000,000

Exhibit H

220. Amend Exhibit H to add the following instructions:
- a. Instruct the CAO and CLA to report to the Ad Hoc COVID-19 Recovery and Neighborhood Investment and Budget and Finance Committees, as appropriate, with policy goals, steps and timelines for implementing programs proposed in the Unappropriated Balance, including ongoing accounting of the funds to ensure they are used for their originally intended purpose, as well as recommendations to make economically sustainable initiatives. This instruction relates only to those line items that are related to the response, recovery and betterment of those impacted by the ravages of COVID-19.
  - b. Instruct the CAO and the Community Investment for Families Department to recommend an appropriate equity index for City's use that reflects factors such as unemployment, underemployment, poverty, cost of living, housing, and environmental impacts.
  - c. Instruct the Bureau of Sanitation to report on new deployment plans for the additional CARE and CARE+ teams in the Proposed Budget as well as recommendations to expend the remaining \$8,500,000 in the Unappropriated Balance.

- d. Amend Exhibit H recommendation H.14 (Attachment 6 to the CLA's Report dated May 14, 2021) as follows: Instruct the CLA, with the assistance of the City Attorney and CAO, to finalize the Memorandum of Agreement with Metro for the Transportation Communication Network and report on the timing of any anticipated City revenues, pending the adoption of an ordinance to enable the program and, after approval by the City Council, to delegate authority to the CAO to sign the agreement.

#### Miscellaneous Additions

221. Include the rehabilitation of the Old Washington Library on the list of projects to be considered for federal infrastructure funding in Attachment 8 to the CLA's Report dated May 14, 2021. Costs are to be determined.
222. Include the LA River Bike Path project (\$17,000,000) and Recreation and Parks projects not funded by Proposition 84 on the list of projects to be considered for federal infrastructure projects in Attachment 8 to the CLA's Report dated May 14, 2021.
223. Delete the report back identified in R63 (Attachment 7 to the CLA's Report dated May 14, 2021) and replace it with a Budget Note as follows: In the CTIEP line item "Curb Ramps with Signal Construction and Other Citywide Curb," allocate \$1,500,000 of the \$8 million for the access ramps associated with the 7<sup>th</sup> Street Streetscape Project.

#### Reserve Fund, Budget Stabilization Fund, and Unappropriated Balance, Reserve for Mid-Year Adjustments

224. Reserve Fund: The Budget and Finance Committee recommends actions contained in this report that will result in a reserve fund of 6.84 percent of the General Fund. The Emergency Account of the Reserve Fund is set at 2.75 percent or \$506,504,000 with the remaining balance in the Contingency Reserve.
225. Budget Stabilization Fund: Your Budget & Finance Committee recommends a Budget Stabilization Fund of \$118,000,000, as proposed.
226. Unappropriated Balance, Reserve for Mid-Year Adjustments: The Budget and Finance actions contained in this report will result in a \$17,443,000 line item, an increase of approximately \$5,000,000.

#### **CLOSING RECOMMENDATIONS**

227. Instruct the Office of the City Administrative Officer to prepare and present to the City Council within 30 days a listing of all resolutions, substitute, and in-lieu positions needed to fulfill the intent of the Council's actions on the 2021-22 Budget.

228. Authorize the Chief Legislative Analyst and the City Administrative Officer to make minor and technical adjustments to fulfill the intent of the Budget actions, and request the City Attorney, with the assistance of the CLA and CAO, to prepare and present a resolution for the adoption of the 2021-22 Budget for the General Government of the City of Los Angeles as submitted by the Mayor on April 20, 2021, as modified by this report.

# **Relevant Attachments**

From the CLA Report Dated May 14, 2021

**2021-22 Proposed Budget  
Police Department  
Restoration of Civilian Positions**

Position Class/Paygrade Name	Number	TLH Position
Detention Officer	5	NO
Crime & Intelligence Analyst I	1	NO
Crime & Intelligence Analyst II	3	NO
Police Performance Auditor III	3	NO
Management Analyst	20	NO
SRMA1	1	NO
Garage Attendant	4	YES
Automotive Supervisor	1	NO
Auto Body Builder Repairer	3	NO
Equipment Mechanic	9	NO
General Automotive Supervisor	1	NO
Auto Painter	1	NO
Sr Administrative Clerk	20	YES
Personnel Analyst	3	NO
Polygraph Examiner II	1	NO
Criminalist II	1	NO
Principal Clerk Police I	2	NO
Principal Clerk Police II	5	NO
Programmer Analyst IV	1	NO
Forensic Print Specialist III	1	NO
Forensic Print Specialist IV	1	NO
Chief Clerk Police	1	NO
Security Officer	5	NO
Background Investigator I	1	NO
Property Officer	3	NO
Principal Fingerprint ID Expert I	1	NO
Fingerprint ID Expert III	1	NO
Forensic Print Specialist III	2	NO
Photographer III	1	NO
<b>TOTAL</b>	<b>102</b>	

## Recommended Transfers to the Unappropriated Balance

Budget and Finance Committee Recommended Transfers to the Unappropriated Balance		
GCP/Department	Program	Amount
GCP	Angeleno Connect Program	\$ 1,000,000
GCP	Angeleno Corps	\$ 5,000,000
GCP	Basic Income Guaranteed: L.A. Economic Assistance Pilot	\$ 24,000,000
GCP	COVID-19 Emergency Response**	\$ 60,000,000
GCP	Digital Inclusion	\$ 5,000,000
GCP	Food Rescue in Food Insecure Communities	\$ 1,000,000
GCP	LA REPAIR Innovation Fund	\$ 10,000,000
GCP	LA REPAIR - Peace and Healing Centers	\$ 2,000,000
GCP	Restaurant and Small Business Recovery	\$ 25,000,000
GCP	Student to Student Success Pilot	\$ 3,500,000
Cultural Affairs	Youth Programming	\$ 68,000
Cultural Affairs	Youth and Creative Workers Mural Program	\$ 1,000,000
Cultural Affairs	We Create LA	\$ 1,000,000
<b>Total</b>		<b>\$ 138,568,000</b>

\*\*Full amount allocated to GCP in the Proposed Budget is \$75,000,000

Additional Transfers to the Unappropriated Balance		
GCP/Department	Program	Amount
GCP	Business Attraction Plan for Olympics	\$ 500,000
GCP	CIRCLE: 24/7 Homelessness Crisis Response Pilot	\$ 3,000,000
GCP	COVID-19 Emergency Response	\$ 15,000,000
GCP	COVID-19 Memorial	\$ 250,000
GCP	Expansion of Local Composting Sites	\$ 750,000
GCP	Gang Reduction and Youth Development (GRYD) Increase	\$ 7,045,000
GCP	Harbor Jail Telehealth Portal	\$ 250,000
GCP	LA Optimized	\$ 2,500,000
GCP	Los Angeles Accessory Dwelling Unit Accelerator	\$ 2,600,000
GCP	Marketing for Tourism and Hospitality	\$ 5,000,000
GCP	Neighborhood Service Enhancements	\$ 30,000,000
GCP	Racial Equity Baseline Study	\$ 350,000
GCP	Reparations Commission	\$ 500,000
GCP	TransLatin@ Coalition	\$ 50,000
GCP	Zero Waste Transition Microgrants for Small Restaurants	\$ 1,000,000
Personnel	Equity Review Panel	\$ 552,797
Personnel	Human Resources Support for CIFD	\$ 146,248
Public Works Board	Graffiti and CleanLA Program Increases	\$ 11,462,588
Public Works Board	Workforce Equity Demonstration Project	\$ 150,000
Sanitation	Regional Storage Facilities	\$ 3,026,896
Community Investment for Families	New Department	\$ 14,135,308
Youth Development	New Department	\$ 1,067,131
Cultural Affairs	Cultural Grants Program Increase	\$ 2,000,000
Transportation	LA Al Fresco Program	\$ 1,920,000
<b>Total</b>		<b>\$ 103,255,968</b>

## Exhibit H – Implementing Instructions and Ordinance Changes

- H1. Authorize the issuance of an amount not-to-exceed \$2.01 billion in Tax and Revenue Anticipation Notes to address short-term cash flow needs and to make the full annual contribution payments to the Los Angeles City Employees' Retirement System Fund and to the Los Angeles Fire and Police Pension Fund.
  
- H2. Request the City Attorney, to prepare and present all revenue-generating ordinances as expeditiously as possible, but no later than June 15, 2021.
  
- H3. Request the City Attorney to prepare and present an ordinance to amend Sections 19.00 through 19.12 of the Los Angeles Municipal Code to update fees collected in the Planning Case Processing Special Fund to ensure full cost recovery for staffing, expenses, and equipment that support functions necessary for the processing of planning and land use applications.
  
- H4. Request the City Attorney, with assistance from the Chief Legislative Analyst, the City Administrative Officer and the Housing and Community Investment Department (HCID), to prepare and present ordinances amending all applicable sections of the Los Angeles Municipal Code and the Los Angeles Administrative Code to rename HCID to the Housing Department, as well as to reflect the creation of a Community Investment for Families Department (CIFD); and to effectuate the transfer of the following from HCID to CIFD: 1) the Commission on Community and Family Services, the Community Action Board and the Domestic Violence Alliance; 2) the administration of the City Family Source Centers, domestic violence and human trafficking shelters, Children's Savings Account, and homeless prevention programs; and, 3) the development and administration of the City's Consolidated Plan and Annual Plan and all related reports and documents. Additionally, CIFD will oversee any programming related to early childhood education for children ages 0 – 11, with the goal of implementing new initiatives to support vulnerable communities through improved access to financial and childcare services, and other programs.
  
- H5. Request the City Attorney to prepare and present Ordinances to a) amend Section 161.352 of the Los Angeles Municipal Code (LAMC) to adjust the Systematic Code Enforcement Program Fee to an amount of up to \$67.94 effective January 1, 2022 and a mid-calendar year fee adjustment of \$24.62 per unit in 2021; and, b) amend Section 151.05.1 of the LAMC to allow a monthly pass through of 1/12<sup>th</sup> of 50 percent of the Systematic Code Enforcement Program Fee to tenants instead of a monthly pass through of 100 percent of the Fee (CF 20-0922).
  
- H6. Request the City Attorney to amend Section 5.97 of the Los Angeles Administrative Code to remove the restriction to deposit 40 percent of cable franchise fee receipts to the Telecommunications Development Account, and instead have these funds deposited as a General Fund receipt.
  
- H7. Request the City Attorney to draft an ordinance to create a new Special Fund for receipt of one percent public, educational, and government (PEG) fees from Time Warner Cable, in order to



segregate the two sources of PEG fees into two separate funds to facilitate easier accounting and reconciliation.

- H8. Instruct the Bureau of Street Services and the City Administrative Officer, and request the City Attorney to prepare and present a fee update for work covered by the Protected Tree Ordinance.
- H9. Request the City Attorney, with assistance from the Chief Legislative Analyst and City Administrative Officer, to prepare and present ordinances amending all applicable sections of the Los Angeles Administrative Code, to reflect the creation of a Youth Development Department (YDD). The YDD will serve as the central information center for the public to access youth services in the City of Los Angeles. In order to ensure a roadmap for long-term youth program planning, in coordination with City departments, regional agencies, and other providers of youth services, the YDD will develop a City-wide three-year Youth Development Strategic Plan. Additionally, the YDD will review and advise on City youth programs to ensure efficient use of resources and the greatest return on investments. The City Council shall establish those policies which govern the activities of the Youth Development Department.
- H10. Authorize the Controller and the General Services Department to transfer funds from the Motion Picture Coordination Fund No. 417 to GSD fund 100/40, Salaries General Account No. 001010, Salaries Overtime Account No. 001090, Salaries As Needed Account No. 001070, Hiring Hall Account No. 001100, Construction Projects Account No. 001014, Hiring Hall Construction Account No. 001101, Hiring Hall Fringe Benefits Account No. 001120, Construction Hiring Hall Fringe Benefits Account No. 001121, Construction Overtime Hiring Hall Account No. 001191, Maintenance Materials Account No. 003160, Construction Materials Account No. 003180, Office and Administrative Account No. 006010 and Operating Supplies Account No. 006020.
- H11. Authorize the Controller to establish a new interest-bearing fund entitled "AHSC Grant Projects" within Department 50, to receive and disburse authorized project funds, including those received from both the State and federal governments as reimbursement for projects authorized by the Council and Mayor for the Affordable Housing and Sustainable Communities (AHC) program, grant-awarded projects, administered by the City Administrative Officer (CAO), the Housing Department, the Department of Public Works, Bureau of Engineering, the Department of Public Works, Bureau of Street Services, the Board of Public Works and the Department of Transportation.
- H12. Authorize the Controller, upon proper documentation from the departments and approval of the City Administrative Officer, to advance up to \$2,000,000 from the Municipal Improvement Corporation of Los Angeles, Commercial Paper Fund No. 298 to the AHSC Grant Projects Fund No. TBD, through the program duration to be repaid from State and federal reimbursements.
- H13. Authorize the Controller to create a new Non-Departmental Leasing Fund, modeled after the Water and Electricity Fund, to be administered by the General Services Department (GSD) for the purpose of managing and maintaining the GSD leasing portfolio independent of GSD's operating budget. Funds from the existing GSD Leasing Account shall be transferred to the new Non-Departmental Leasing Fund upon its creation.

- H14. Instruct the Chief Legislative Analyst, working with the City Attorney and City Administrative Officer, to finalize the Memorandum of Agreement with Metro for the Transportation Communication Network, and report on the timing of any anticipated City revenue.

## **Requested Reports and Special Studies**

### **Animal Services**

- R 1. Instruct the Department of Animal Services to report to the Personnel, Audits, and Animal Welfare Committee on the cost to house and euthanize animals when there are insufficient resources to manage and facilitate the adoption of animals in the shelters.

### **City Administrative Officer**

- R 2. Instruct the City Administrative Officer to report to the Budget and Finance Committee with recommendations on how to include the City Council in a more proactive decision making role for the COVID-19 Emergency Fund.
- R 3. Instruct the City Administrative Officer, with the assistance of the Chief Legislative Analyst, to report to the Public Works Committee on the methodology that is used for assessing the City's capital infrastructure needs and how the Council can be part of the process for establishing the priorities for these needs.
- R 4. Instruct the City Administrative Officer to report to the Personnel, Audits, and Animal Welfare Committee on the cost and feasibility of ensuring that five percent of the labor force in building trades and building operating engineers be apprenticeship positions.
- R 5. Instruct the City Administrative Officer to report to the Arts, Parks, Health, Education, and Neighborhoods Committee on funding that the State provides for the LA's BEST Program.

### **City Administrative Officer and Chief Legislative Analyst**

- R 6. Request the City Administrative Officer and the Chief Legislative Analyst to report to the Housing and Arts, Parks, Health, Education and Neighborhoods Committees on the two new departments, Community Investment for Families Department (Housing Committee) and Youth Development Department (Arts, Parks, Health, Education and Neighborhoods Committee), and detail the proposed functions and structure of each.

### **City Attorney**

- R 7. Request the City Attorney to report to the Budget and Finance Committee on the primary payout categories in liabilities claims, including information on historical and current trends.

## **Cultural Affairs**

- R 8. Instruct the Department of Cultural Affairs to report to the Arts, Parks, Health, Education, and Neighborhoods Committee on potential grant funding available to support arts organizations during economic recovery. Further, instruct the Department of Cultural Affairs with the assistance of the Economic and Workforce Development Department and Department of Convention and Tourism Development to recommend efficient ways to support arts organizations as economic drivers.

## **Disability**

- R 9. Instruct the Department on Disability to report to the Transportation Committee on the abuse of disability placards and illegal parking in spaces designated for individuals with a disability, including effective efforts in other jurisdictions to combat this issue.

## **Economic and Workforce Development**

- R 10. Instruct the Economic and Workforce Development Department to report to the Economic Development and Jobs Committee on performance measures for the Student to Student Success Pilot Program.

## **Emergency Management**

- R 11. Instruct the Emergency Management Department to report to the Public Safety Committee with a long-term proposal for a technology replacement program that can be included in the Department's Strategic Plan.

## **Fire**

- R 12. Instruct the Fire Department to report to the Public Safety Committee with an overview of youth programs that includes participant numbers and demographics, broken down by zip code and/or neighborhood. The report should include data on the locations where programs are operated and available, requirements for participant selection, training and education requirements for departmental personnel assigned to these programs, and the programmatic goals, standards, and policies of these programs.

## **General Services**

- R 13. Instruct the General Services Department to report to the Information, Technology, and General Services Committee on the resources needed to restore custodial and building maintenance services to pre-Great Recession levels over the next four years.
- R 14. Instruct the General Services Department to report to the Information, Technology, and General Services Committee on deferred maintenance and capital needs at City facilities.
- R 15. Instruct the General Services Department, with the assistance of the Department of Water and Power, to report to the Information, Technology, and General Services Committee on a plan to increase the number of water filling stations at City facilities, including City Hall.
- R 16. Instruct the General Services Department, with the assistance of the City Administrative Officer, to report to the Information, Technology, and General Services Committee on best practices to ensure that the City is getting the best price for purchased items.

## **Homeless Services Authority**

- R 17. Request the Los Angeles Homeless Services Authority (LAHSA) to report to the Homelessness and Poverty Committee on its role in providing storage services, including what LAHSA currently provides and what more it can provide.

## **Housing Department**

- R 18. Instruct the Housing Department to report to the Housing Committee on the proposed Accessory Dwelling Unit Accelerator Program.
- R 19. Instruct the Housing Department to report to the Homelessness and Poverty Committee on the contracting process with the Los Angeles Housing Services Authority (LAHSA) and how the process can be streamlined.
- R 20. Instruct the Housing Department to report to the Homelessness and Poverty Committee with recommendations on how to reduce the per unit total development costs for Proposition HHH funded projects.
- R 21. Instruct the Housing Department to report to the Housing Committee on the resources needed for a robust housing preservation strategy. The report should include the resources needed for staffing and acquisition, recommendations on how to prioritize projects that yield the highest return on investment, the City's current practices, best practices, and new programs that the City should consider.

## **Housing Authority**

- R 22. Request the Housing Authority of the City of Los Angeles (HACLA), with the assistance of City Administrative Officer, to report to the Housing Committee with recommendations to more effectively enforce the City's Ordinance intended to protect Section 8 voucher users from discrimination, including opportunities to increase the usability of Section 8 vouchers.
- R 23. Request the Housing Authority of the City of Los Angeles (HACLA) to report to the Housing Committee on all federal housing vouchers, including Section 8, that HACLA will receive as well as the distribution plan to match the vouchers with recipients.
- R 24. Request the Housing Authority of the City of Los Angeles (HACLA) to report to the Housing Committee on the status of the modernization effort at Pueblo del Rio and include a timeline for similar efforts at Avalon Gardens.

## **Information Technology**

- R 25. Instruct the Information Technology Agency, with the assistance of other relevant departments, to report to the Information, Technology, and General Services Committee, on the City's overall technology infrastructure needs and how the City can better coordinate major technology system implementations to ensure Citywide consistency and integration.
- R 26. Instruct the Information Technology Agency to report to the Information, Technology, and General Services Committee on how to consolidate the development of City applications to ensure that rather than developing new, independent applications, departments build on the existing MyLA311 application to reduce costs and provide one central City application for constituents.

## **Library**

- R 27. Instruct the Library Department to report to the Arts, Parks, Health, Education, and Neighborhoods Committee on the breakdown of costs and budget for the Career Online High School Program. The report should include the cost per student, what is covered by a scholarship, and a breakdown of private, State, and City funding sources for the program.
- R 28. Instruct the Library Department to report to the Arts, Parks, Health, Education, and Neighborhoods Committee on the indices of success for the Library Experience Office to measure the development of the program in the coming year. The report should include operational goals in terms of the safety and security of patrons and employees, connections of unhoused patrons to services, and other measures of success.

## **Los Angeles City Employees' Retirement System (LACERS)**

- R 29. Instruct the Los Angeles City Employees' Retirement System (LACERS) to report to the Budget and Finance Committee on actions to increase diversity and equity in LACERS and to increase utilization of emerging investment firms.

## **Los Angeles Fire and Police Pensions (LAFPP)**

- R 30. Instruct Los Angeles Fire and Police Pensions to report to the Budget and Finance Committee on the diversity in action initiative, Global Real Estate Sustainability Benchmark (GRESB) ranking, and efforts to increase utilization of emerging investment professionals.

## **Neighborhood Empowerment**

- R 31. Instruct the Department of Neighborhood Empowerment to report to the Arts, Parks, Health, Education, and Neighborhoods Committee on inclusion training offered by other departments that the Department can use, including gender identity training offered by the Personnel Department.
- R 32. Instruct the Department of Neighborhood Empowerment to report to the Arts, Parks, Health, Education, and Neighborhoods Committee on how the Department will be supported by other City departments to promote Neighborhood Council elections.

## **Personnel**

- R 33. Instruct the Personnel Department to report to the Personnel, Audits, and Animal Welfare Committee on the breakdown of ethnic, gender, and place of residence (zip code) data for candidates and hires for civilian and sworn jobs, with the purpose of understanding the demographics of both the candidate pool and the final pool of those who become recruits and employees.
- R 34. Instruct the Personnel Department, with the assistance of the Bureau of Contract Administration, to report to the Personnel, Audits, and Animal Welfare Committee on the need to create a new Wage Investigator classification to ensure staffing stability in investigating wage and labor compliance cases.
- R 35. Instruct the Personnel Department, with assistance of the City Administrative Officer and Labor Partners, to report to the Personnel, Audits, and Animal Welfare Committee on the steps necessary to achieve a goal of 750 hires a year through the Targeted Local Hire Program.

- R 36. Instruct the Personnel Department, with the assistance of the Bureau of Street Services, to report to the Personnel, Audits, and Animal Welfare Committee on potential revisions to the testing and hiring process for essential trade classifications, including the feasibility of implementing performance-based tests for essential trade classifications and eliminating traditional civil service sit-down testing requirements. The report should identify appropriate classifications for performance-based testing and costs associated with converting to this hiring process for those classifications.

## **Planning**

- R 37. Instruct the Department of City Planning to report to the Planning and Land Use Management Committee on the regulation of oil drilling and provide an analysis on where resources should be situated in the City, and confer with other relevant departments on resources needed for a regulatory program should the City make oil drilling a nonconforming use.
- R 38. Instruct the Department of City Planning to report to the Planning and Land Use Management Committee on a cost-benefit analysis of telecommuting options within the Department and the feasibility of continuing telecommuting options following the pandemic, including potential impacts to existing in-person services that can be offered online through the Department's website and the cost associated with that transition.

## **Police**

- R 39. Instruct the Police Department to report to the Public Safety Committee on how it views cannabis use in the evaluation of police officer candidates and when conducting background checks (C.F. 20-0873).
- R 40. Instruct the Police Department to report to the Budget and Finance Committee on a quarterly basis throughout Fiscal Year 2021-22 on the Department's sworn overtime usage.
- R 41. Instruct the Police Department to report to the Public Safety Committee on options to change the Department's deployment schedule in order to reduce overtime usage.

## **Public Accountability**

- R 42. Instruct the Office of Public Accountability to report to the Energy, Climate Change, Environmental Justice, and River Committee with an analysis of the impacts associated with having the Department of Water and Power halt utility shut-offs during the pandemic and identify impacts of doing so for customers. The report should indicate whether commercial customers were subject to shut-offs during the pandemic.



## **Public Works, Board**

- R 43. Instruct the Board of Public Works to report to the Public Works Committee with a plan to implement the new Clean LA Program, including how contractors will work with the Office of Community Beautification and metrics related to the program, including participant demographics and zip code of residence.

## **Public Works, Engineering**

- R 44. Instruct the Bureau of Engineering to report to the Public Works Committee on how the additional funding provided for the Sidewalk Repair Program in the Proposed Budget can be programmed through lenses of equity and risk management.

## **Public Works, Sanitation**

- R 45. Instruct the Bureau of Sanitation to report to the Public Works Committee on the Food Rescue in Food Insecure Communities Program, including which organizations the Bureau intends to partner with to implement the program and what neighborhoods will be targeted.

## **Public Works, Street Lighting**

- R 46. Instruct the Bureau of Street Lighting to report to the Public Works Committee on the current and planned deployment of smart poles and other broadband co-locations, with an emphasis on efforts to bridge the digital divide.
- R 47. Instruct the Bureau of Street Lighting to report to the Public Works Committee with recommendations to deploy air quality monitors on street light poles.

## **Public Works, Street Services**

- R 48. Instruct the Bureau of Street Services to report to the Public Works Committee with recommendations to pursue new, creative models of ownership and care for street trees, including the potential for partnerships with communities and other organizations.
- R 49. Instruct the Bureau of Street Services to report to the Personnel, Audits, and Animal Welfare Committee on existing Targeted Local Hire classifications employed by the Bureau and recommendations for additional classifications to be included in the Targeted Local Hire Program, including associated costs and a timeline to expand the Bridge to Jobs Program model.

- R 50. Instruct the Bureau of Street Services to report to the Personnel, Audits, and Animal Welfare Committee relative to the hire-on-the-spot model used for the Civil Engineering Associate classification and the feasibility of expanding the use of this hiring model to include additional classifications and any associated costs with that potential expansion.
- R 51. Instruct the Bureau of Street Services to report to the Budget and Finance Committee in the Mid-Year Financial Status Report on the status of the Cool Neighborhoods Program and, based on the \$2 million included in the Proposed Budget, what funding would be required to ensure that the program is being implemented throughout the City.

## **Recreation and Parks**

- R 52. Instruct the Department of Recreation and Parks to report to the Arts, Parks, Health, Education, and Neighborhoods Committee on the discrepancies between neighborhoods in relation to tree canopies in parks and how to ensure equitable access and protection of the existing urban forest and resources needed to expand it.

## **Transportation**

- R 53. Instruct the Department of Transportation to report to the Transportation Committee on parking enforcement and deployment to ensure that all City locations are being served equitably. The report should include parking enforcement response times and opportunities to address issues of equity regarding parking enforcement in South Los Angeles, including establishing a special task force to address these issues.

## **Budget Memos**

- R 54. Instruct the City Administrative Officer to report to the Homelessness and Poverty Committee and the Energy, Climate Change, Environmental Justice and River Committee on potential alternate funding options to support the deployment of two additional mobile hygiene trailers to serve Council District 9 interim shelter sites.
- R 55. Instruct El Pueblo, with the assistance of the City Administrative Officer, to amend any merchant tenant contracts necessary to waive rent payments from April through June 2020. Any rent previously paid for April to June 2020 shall be credited towards future rent due.
- R 56. Instruct El Pueblo to report to the Budget and Finance Committee, at its next regular meeting, with a proposal to establish a payment plan for merchants to pay rent in Fiscal Year 2021-22.
- R 57. Instruct El Pueblo to collaborate with the Department of Convention and Tourism Development to promote Los Angeles and El Pueblo.

- R 58. Instruct the Police Department, with the assistance of the City Administrative Officer, to report to the Public Safety Committee within 90 days with a plan and budget requirements to maintain the LAPD's vehicle fleet program.
- R 59. Instruct the Police Department to report to the Public Safety Committee on the staffing needs to reactivate the Animal Cruelty Task Force, and on the enforcement work done by this task force that is not done by other LAPD personnel.
- R 60. Instruct the Bureau of Sanitation and Police Commission to report with a plan and the resources required to dispose of abandoned recreational vehicles.
- R 61. Instruct the Police Department, City Administrative Officer, and Chief Legislative Analyst to report to the Public Safety Committee with options to reallocate Sworn Overtime funding to unarmed response strategies for calls for services involving mental health challenges.
- R 62. Instruct the Department of Transportation, with assistance from the Chief Legislative Analyst and City Administrative Officer, to report to the Transportation Committee on the positions that are required to complete the rerouting of all DASH routes throughout the City, and identify funding sources for these positions.
- R 63. Instruct the City Administrative Officer and Chief Legislative Analyst, with the assistance of the Bureau of Engineering, Bureau of Street Services, and Department of Transportation, to identify funding for the 7th Streetscape Project Americans with Disabilities Act (ADA) ramps between Figueroa Street and San Pedro Street.
- R 64. Instruct the Bureau of Engineering to report on the status of the design work for the second round of Complete Streets projects, including cost estimates and a cost containment policy for these and future projects.

## **Exhibit H Reports**

- R 65. Instruct the City Administrative Officer, in consultation with the Mayor's Office and the Chief Legislative Analyst, to report during 2021-22 with recommendations of reinstating a Hiring Freeze and reestablishing the Managed Hiring Committee in the event that the City's revenue recovery and financial performance does not meet budgetary projections.
- R 66. Instruct the City Administrative Officer to research various law enforcement alternatives and report to the Mayor and Council on options for consideration. This report should identify the resources required for implementing the various options including the amount (\$10,000,000) designated in the Unappropriated Balance – Community Initiatives.
- R 67. Instruct the City Clerk to conduct a fee analysis of the Business Improvement District Trust Fund's recovery fees in collaboration with the BID Consortium. The analysis should also include recommendations for Charter and ordinance changes needed to implement any proposed policy changes.

- R 68. Instruct the Community Investment for Families Department to research and design a Basic Income Guaranteed Program and report to the Mayor and Council on a plan to implement this program with the amount (\$3,000,000) designated in the Unappropriated Balance – Community Initiatives. The funding for program participants is provided in the General City Purposes Fund.
- R 69. Instruct the Board of Public Works to report to the Mayor and Council on a plan to conduct outreach and community engagement of the issue of climate emergency. This report should identify the resources required for implementing this plan including the amount (\$500,000) designated in the Unappropriated Balance – Community Initiatives.
- R 70. Instruct the Bureau of Street Services, with the assistance of the City Attorney, to review Special Event permits with a balance due and report in the Second Financial Status Report on the feasibility of transferring any remaining funds to the General Fund.
- R 71. Instruct the Bureau of Street Services to report on a plan to target vendor education and outreach to be done in neighborhoods that have historically been disinvested in and that have a thriving vendor community. This report should identify the resources required for implementing this plan including the amount (\$500,000) designated in the Unappropriated Balance – Community Initiatives.
- R 72. Instruct the City Administrative Officer, with the assistance of the Zoo, the City Attorney and the Chief Legislative Analyst, to identify options to increase the Zoo's share in fundraising revenues, including renegotiation the current revenue-sharing agreement with the Greater Los Angeles Zoo Association (GLAZA) and/or the feasibility of issuing a Request for Proposals for non-profit organizations(s) to support the fundraising operations of the Zoo.

### Infrastructure Projects to Consider for Future Funding

The infrastructure projects noted below were discussed during the Budget and Finance Committee's consideration of the 2021-22 Proposed Budget but are not recommended for inclusion in the Budget at this time. However, the Biden Administration recently announced the American Jobs Plan, a major infrastructure investment program which would provide approximately \$2.65 trillion for infrastructure improvements across the United States over an eight-year period. The Council may wish to consider allocating funds from the American Jobs Plan to these projects if this legislation is passed by Congress and the City is awarded funding.

Project	Funding Required	Source
Restoration of RAP-Operated Child Care Centers	\$36M to \$48M	CAO Memo 23
Woodman Sidewalk Improvement Project & Sidewalk repairs in Lake Balboa	Unknown	CAO Memo 102
7 <sup>th</sup> Street Streetscape Project	\$5.5M	CAO Memo 165
Complete Streets	\$48.6M	CAO Memo 52
Leimert Park Beautification efforts	\$0.2M	Letter from Councilmember Ridley-Thomas

**Nondepartmental Footnote for General City Purposes – Council Community Projects**

Armenian Relief Society (\$50,000, Council District 2);  
Casa Libre/Freedom Home, Center for Human Rights and Constitutional Law (\$100,000, Council District 13);  
Clean Streets (\$350,000, Council District 9);  
Devonshire PALS (\$400,000, Council District 12);  
Empowerment Congress/South LA Equity Center (\$350,000, Council District 10);  
Events and Programming at Van Nuys Civic Center (\$350,000, Council District 6);  
Homeless Outreach Teams (\$210,314, Council District 10);  
Leimert Park Beautification Efforts (\$200,000, Council District 10);  
Making Movies That Matter Youth Short Film Festival (\$220,000, Council District 12);  
Mobile Shower Program (\$20,000, Council District 1);  
Multi-Disciplinary Teams (\$450,000, Council District 4);  
Multi-Disciplinary Teams (\$450,000, Council District 11);  
Pan-African Film Festival (\$72,500, Council District 10);  
Pool Shower Pilot Program (\$25,000, Council District 1);  
Project SAVE (\$250,000, Council District 8);  
Project SAVE (\$457,000, Council District 9);  
Project SAVE (\$600,000, Council District 10);  
The Wall Las Memorias (\$500,000, Council District 1);  
Topanga PALS (\$125,000, Council District 3);  
West Valley PALS (\$125,000, Council District 3);  
Whitsett Park (\$15,000, Council District 2);  
Whitsett Soccer Field Programming Needs (\$18,000, Council District 2); and,  
Youth Mentor Connection Program, Hamilton High School (\$25,000, Council District 5).